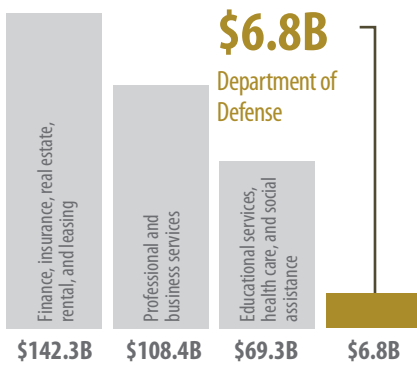




Department of Defense in Massachusetts

Regional Environmental Coordination / Sustaining Readiness in Partnership with States

Massachusetts Signature Industries by Annual Contribution



Source: U.S. Department of Commerce's Bureau of Economic Analysis. 2020 GDP by State.

Did You Know? Facts about Massachusetts

- At 15,000 acres, Camp Edwards is the largest training area in the Northeast, and is located at Joint Base Cape Cod.
- Hanscom Air Force Base is home to three Air Force Program Executive Offices (PEOs): the PEO for Command, Control, Communications, Intelligence, and Networks; PEO Digital; and the Nuclear Command, Control, and Communications PEO.
- The 101st Intelligence Squadron, located with the Massachusetts Air National Guard, was initially formed in 1917 as the 101st Observation Squadron. The squadron's distinctive "Seagull" patch remains the U.S. Air Force's oldest patch in continuous use today.

Department of Defense Mission

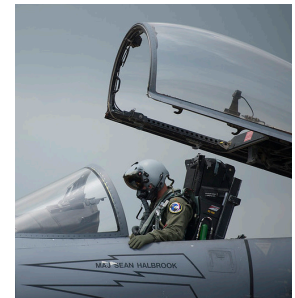
The mission of the Department of Defense (DoD) is to provide the military forces needed to deter war and ensure our nation's security.

Sustainability and the DoD Mission

DoD facilities on land, on the water, and in the air protect our nation. The Regional Environmental Coordinator (REC) works cooperatively with state agencies and governments on environmental efforts to ensure continued use of necessary land, sea, and airspace - protecting the military's ability to maintain operations into the future and prepare U.S. service men and women to defend our country.

DoD and State Partnerships

Through the REC program, DoD and military service representatives partner with state agencies and governments to strengthen environmental restoration and protection efforts and to promote long-term sustainability of the military mission. Program efforts include educating state agencies and officials about the military's operational and environmental needs, priorities, and concerns; communicating coordinated DoD positions on issues affecting military sustainment; and engaging in state legislative and rulemaking initiatives.



All photographs included in this brochure are from U.S. Government sources.

Department of Defense in Massachusetts



1 U.S. Army Corps of Engineers New England District

Located in Concord, the New England District manages the Corps' civil works and military programs across a 66,000 square mile region encompassing six New England states. The district's civilian and military staff perform a variety of missions including environmental restoration and stewardship, flood damage reduction, navigation improvements and maintenance, disaster assistance, regulatory programs, engineering and construction management, and military support.



2 Joint Base Cape Cod

Joint Base Cape Cod is home to five military commands training for missions at home and overseas, and conducts airborne search and rescue missions and intelligence command and control. The base includes Camp Edwards, which serves as a major training area for Army National Guard soldiers in the Northeast. Major units include the Air Force's 102nd Intelligence Wing operating out of the Otis Air National Guard Base, Cape Cod Air Force Station providing land-based radar for missile defense warning for the eastern coast of the U.S. and southern Canada, and U.S. Coast Guard Air Station Cape Cod, which is responsible for coastal waters from New Jersey to the Canadian border.



3 Fort Devens

The Devens Reserve Forces Training Area was renamed Fort Devens in 2007. Following its base realignment and closure in 1995, portions of the former Fort Devens were turned over to the state for redevelopment as a planned business community. Fort Devens currently operates under the U.S. Army Installation Management Command, and is a subordinate installation of Fort Dix, New Jersey. Fort Devens provides firing ranges, training facilities, and training support for more than 130,000 service members annually from reserve component units in the New England area.



4 U.S. Natick Soldier Systems Center

The Natick Soldier Systems Center is the Army's one-stop soldier support organization. The center is responsible for researching, developing, fielding, and managing food, clothing, shelters, airdrop systems, and soldier support items. The facility's four tenant units include the Natick Soldier Research Development and Engineering Center, U.S. Army Research Institute of Environmental Medicine, Product Manager Force Sustainment Systems, and Integrated Logistics and Support Center.



5 Hanscom Air Force Base

Hanscom Air Force Base manages the development and acquisition of electronic command and control systems. These systems gather and analyze information of potentially hostile forces, enabling commanders to make quick decisions and rapidly pass orders to their forces. Hanscom helps direct America's air power to the right target at the right time.



6 Barnes Air National Guard Base

Barnes Air National Guard Base maintains highly trained and well-equipped military forces to provide combat-ready F-15 aircraft and support elements in response to wartime and peacetime tasks under state and federal authority.



National Guard and Reserve Components

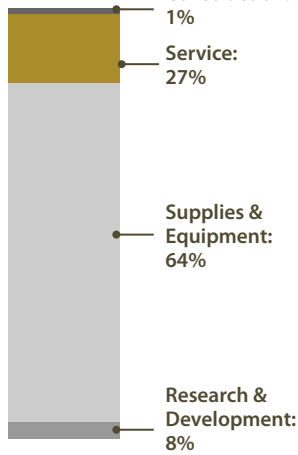
The Guard and Reserve organize, train, and equip citizen soldiers and airmen for rapid mobilization in the state, nation, and around the world. While all Reserve components have a federal mission to augment active duty forces in times of crises, the Guard has the unique mission of serving the Governor during state emergencies. Established more than 350 years ago, the Massachusetts Army National Guard includes the oldest units in the U.S. Army and is currently headquartered at Hanscom Air Force Base. The Massachusetts Air National Guard includes the 102nd Intelligence Wing and 104th Airlift Wing.



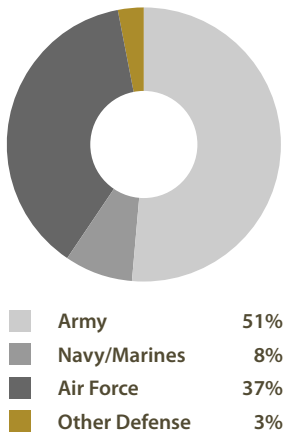
Defense Spending by State

Fiscal Year 2020

By Type



By Service

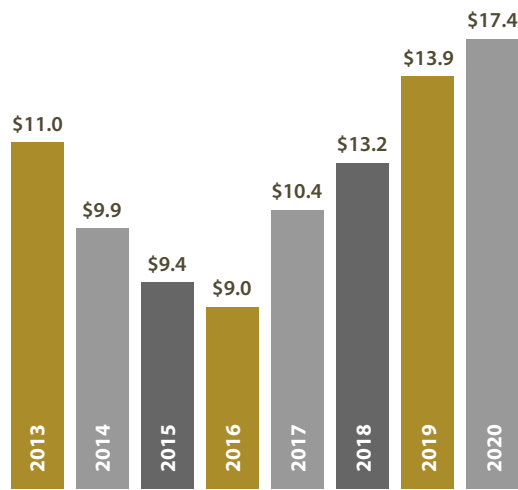


Top Contractors

(M=millions B=billions)

Raytheon	\$6.4 B
General Electric	\$2.1 B
Moderna Inc.	\$1.2 B
General Dynamics	\$1.1 B
Massachusetts Institute of Technology	\$1.1 B
Charles Stark Draper Laboratory	\$475.7 M
MITRE	\$357.2 M
SAIC	\$241.9 M
Oasis Systems	\$219.2 M
Lockheed Martin	\$158.7 M

Value of Contract Awards Performed (billions)



\$18.6 BILLION
SPENT IN STATE

#8
IN NATION

3.1%
OF STATE GDP

#17
IN NATION

% OF TOTAL U.S.
DEFENSE SPENDING

3.1%

PER RESIDENT
SPENDING

\$2,700

DEFENSE PERSONNEL

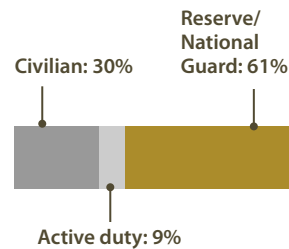
\$1.2 Billion

TOTAL PAYROLL

23,533

TOTAL PERSONNEL

Allocation, By Type



Top Personnel Locations

- 1 Middlesex County** 10,173
- 2 Hampden County** 5,541
- 3 Barnstable County** 2,407
- 4 Suffolk County** 1,167
- 5 Worcester County** 911
- 6 Bristol County** ND
- 7 Plymouth County** 814
- 8 Norfolk County** ND
- 9 Essex County** 574
- 10 Hampshire County** 200

(ND = not disclosed)

TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics. Office of Economic Adjustment - Defense Spending by State, FY2020