### APPENDIX A

# **ENVIRONMENTAL MANAGEMENT SYSTEMS**

An Environmental Management System (EMS) is a formal framework for integrating the management of environmental issues into the overall management structure at Department of Defense (DoD) installations and ranges. When properly implemented, EMSs identify the environmental aspects of the mission, highlight and prioritize areas of risk, promote pollution prevention, and track progress toward environmental goals. DoD uses EMSs to improve operational efficiency while reducing environmental risk and associated costs.

Executive Order (E.O.) 13148, "Greening the Government through Leadership in Environmental Management," requires each Federal agency, including DoD, to integrate environmental accountability across all missions, activities, and functions and into day-to-day decision making, long-term planning, and processes. At a minimum, E.O. 13148 requires that each DoD Component implement a documented EMS at all appropriate facilities by December 31, 2005.

The Under Secretary of Defense (Acquisition, Technology, and Logistics) (USD(AT&L)) issued the Department of Defense Environmental Management System policy memorandum, recognizing the different missions among DoD Components and providing support for each Component to implement an EMS that best fits its mission needs.

## **Compliance with Executive Order 13148**

In 2004, each DoD Component maintained a list of appropriate facilities that are required to implement an EMS. A consolidated list of these facilities is located at the end of this appendix. The Department also continued to track facility-level progress using the following EMS implementation metrics:

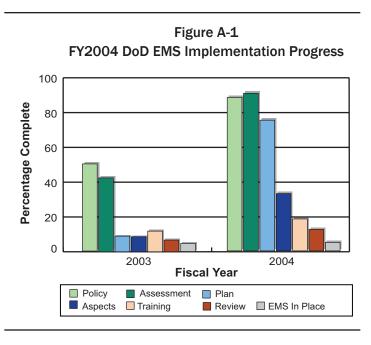
- Policy Facilities issue an EMS policy statement
- Self Assessment Components perform a gap analysis against an accepted EMS framework
- Plan Components prepare an EMS implementation plan, including dates, resources, and responsibilities
- Aspects DoD Components identify, document, and prioritize their environmental aspects
- Training Facilities conduct awareness-level EMS training
- Review Facilities perform at least one management review in accordance with the installation's documented procedure for recurring EMS management reviews

On January 27, 2004, the Office of the Federal Environmental Executive (OFEE) formally issued the Environmental Management System Agency Self-Declaration Protocol for Appropriate Federal Facilities (Protocol). The Protocol, which was developed by the E.O. 13148 Interagency Environmental Management Workgroup, requires Federal agencies and bureaus to establish their own procedures for EMS self-declaration by December 31, 2004.

To meet this requirement, the Department issued the DoD Environmental Management System Self-Declaration Policy on July 16, 2004, through the USD(AT&L). DoD Components are developing and finalizing their specific self-declaration procedures. Installation commanders must use the Component-specific self-declaration procedures to determine whether they have fully conformed to requirements for implementing an EMS and can credibly state that they have an EMS in place.

## **EMS Implementation Progress by DoD Component**

The DoD Components are developing and issuing EMS guidance to assist appropriate facilities in implementing EMSs that will efficiently meet their needs and mission requirements. Figure A-1 shows the collective progress DoD Components have made towards implementing EMSs atappropriate facilities.



#### **Army**

The Army's EMS program continues to evolve as installations progress towards meeting the DoD implementation goal. The Army employs a phased approach to EMS implementation, with milestones set for 2003, 2004, and 2005. The Army established these interim milestones to set clear goals for installations and to track EMS implementation progress at appropriate facilities.

As of Fiscal Year (FY) 2004, 98 percent of Army installations have an approved policy in place, 94 percent have completed an installation-wide EMS self assessment, and 76 percent have completed EMS implementation plans. Army leadership is committed to

ensuring that these requirements are met. The Army also maintains a strong and ongoing leadership focus on EMS by incorporating rigorous implementation metrics into its Strategic Readiness System and by conducting frequent senior leadership in-process reviews.

#### **Navy**

The Navy issued its EMS policy on December 6, 2001, in accordance with E.O. 13148 to ensure Navy EMS compliance at appropriate facilities. Navy currently has 111 appropriate facilities, five of which have an EMS in place. Two of these Navy facilities participate in the U.S. Environmental Protection Agency (EPA) Performance Track Program.

The Navy EMS recommendations are based on the Interational Organization for Standardization (ISO) 14001 model, employing a cycle of policy, planning, implementation and operation, evaluation and corrective actions, and management review. Navy's EMS goal is to continually improve environmental performance as the cycle repeats.

The Navy tasked the Commander, Navy Installations (CNI) to ensure that all appropriate installations implement EMSs in compliance with E.O. 13148. The Commander, Naval Facilities Engineering

Command provides technical support and manpower to assist CNI in this effort. CNI endorses EMS as a means to improve environmental performance and enhance mission focus. The Navy directs installation and regional commanders to begin EMS implementation by addressing activities critical to mission execution and making determinations on how to best manage the related environmental aspects to sustain operational readiness. CNI is fully committed to making the best use of EMS as a business practice to improve uniformity, efficiency, and shore installation management.

The Navy provides installations and regions with tools, templates, and training to assist with EMS implementation efforts. The Navy established a web site to facilitate sharing of these tools and templates at <a href="http://p2library.nfesc.navy.mil">http://p2library.nfesc.navy.mil</a>. The Civil Engineer Corps Officers School offers EMS implementation training, including an Environmental Management Systems 101 course, an Environmental Management Systems Implementation workshop, and a course in conducting EMS reviews. In addition, CNI developed a 15-minute executive-level EMS awareness video. The video provides a short senior-level EMS overview and testimonials from Commanding Officers on the value of EMS at three activities with successfully implemented EMSs.

#### **Marine Corps**

Headquarters Marine Corps (HQMC) issued policy on March 3, 2004, that defined the Marine Corps EMS applicability, implementation criteria, and reporting requirements. HQMC subsequently published additional policy on conformance with the Marine Corps EMS on December 29, 2004. This policy requires all Marine Corps installations and Marine Forces Reserve (MARFORRES) to fully conform to the Marine Corps EMS by December 31, 2007, and for all active and reserve tenant commands to fully support their host facility in attaining and maintaining conformance with their EMS. The Marine Corps policy also provides guidance in the form of an "EMS Conformance Guide" for evaluating, certifying, self-declaring, and reporting conformance with the Marine Corps EMS. Beginning in 2005, the policy also requires installations to use the well-established Marine Corps Environmental Compliance Evaluation Program to evaluate conformance.

The Marine Corps developed and fielded an EMS awareness training module via the MarineNet training web site and CD-ROM. The Marine Corps is also working on an EMS portal for day-to-day, installation-level EMS management that should be fielded by the end of 2005. HQMC, the active installations, and MARFORRES held a semi-annual EMS meeting in August 2004 to discuss EMS implementation status, next steps, and associated endeavors such as training tools and the EMS portal.

#### **Air Force**

The Air Force issued the Planning Element and the Implementation and Operations Element guidance documents to detail the steps involved in completing the initial phases of EMS implementation. Each guide provides instructions, checklists, templates, and examples to assist installations with the tasks involved in each of these phases. The Air Force is developing a third guidance document to address the checking, monitoring, and management review elements of EMS. The Air Force conducted EMS pilot projects at Robins Air Force Base (AFB) and at Eglin AFB, both of which have fully functional EMSs in place. Both installations use the internationally-recognized standard for EMS, ISO 14001 framework. There are 178 appropriate facilities in the Air Force, 12 of which have an EMS in place. The Air Force has set milestones to meet the December 31, 2005 deadline, and as of FY2004, achieved approximately 40 percent completion.

#### **Defense Logistics Agency**

Defense Logistics Agency (DLA) Director, Vice Admiral Keith W. Lippert, signed a mission-focused EMS policy statement adopting ISO 14001. This statement reinforced the DLA Corporate Board's inclusion of implementing EMS at all 154 DLA appropriate facilities by December 31, 2005 as a formal objective in the DLA Strategic Plan. To meet this goal, DLA set executive-level requirements for the first three DoD EMS metrics. As of September 31, 2004, 100 percent of DLA's appropriate facilities signed EMS policies, completed EMS self assessments, and developed implementation plans. DLA set further goals of completing all six DoD EMS metrics by December 31, 2004. There are currently eight DLA activities with validated EMSs in place.

To support these efforts, DLA's EMS Initiative developed a comprehensive EMS Implementation Guide and conducted hands-on implementation training at four regional locations. DLA trained senior leaders and commanders worldwide on EMS via the Director's monthly video teleconference. DLA produced a video and brochure, "EMS Awareness Training for Senior Leaders." A second EMS awareness training video included remarks by seven DLA Senior Leaders and Commanders. In addition, DLA developed a comprehensive EMS Implementation Guide, an EMS web site, and a "DLA Protocol for EMS Recognition." DLA collaborated with the General Services Administration (GSA) and OFEE to establish the first interagency EMS. DLA signed a Memorandum of Understanding with GSA, implementing a joint EMS at the Hart-Dole-Inouye Federal Center in Battle Creek, Michigan.

### **Installations with an EMS in Place**

The following installations have EMSs in place as of October 1, 2004<sup>1</sup>.

- Anniston Army Depot
- Scranton Army Ammunition Plant (AAP)
- Tobyhanna Army Depot
- Picatinny Arsenal
- Riverbank AAP
- Naval Air Engineering Station Lakehurst
- Naval Air Depot North Island
- Naval Undersea Warfare Center, Newport
- Naval Undersea Warfare Center, Keyport
- Naval Air Depot Cherry Point
- Barksdale AFB
- Beale AFB
- Holloman AFB
- Nellis AFB
- Malmstron AFB
- Eglin AFB

- Robins AFB
- Fresno Air National Guard Base (ANGB)
- Fort Wayne ANGB
- Tucson ANGB
- Des Moines ANGB
- 173 Fighter Wing, Klamath Falls ANGB
- Defense Supply Center Richmond Installation Support and Services
- Defense National Stockpile Center (DNSC) New Haven Depot
- DNSC Point Pleasant Depot
- DNSC Binghamton Depot
- DNSC Hammond Depot
- DNSC Scotia Depot
- DNSC Somerville
- DNSC Warren Depot

<sup>&</sup>lt;sup>1</sup> Increased understanding of EMS requirements, consolidation, and closure of some facilities led to fewer installations having EMSs in place in FY2004 compared to FY2003.

### **EMS Funding**

Each DoD Component identified resources for EMS implementation consistent with EMS policy requirements. DoD's general approach to EMS implementation involves programming funding for training and EMS implementation for FY2005 and beyond. EMS training and implementation resources have been programmed as part of the DoD Components' overall training and management budgets. Each Component has identified an EMS program manager at the headquarters or secretarial level. With this structure, the Department plans to have EMSs in place at all appropriate facilities by December 31, 2005.

#### **EMS Guidance**

The Department of Defense provided EMS implementation guidance to the DoD Components in the DoD EMS policy memo dated April 5, 2002. The DoD Policy requires compliance with E.O. 13148 as well as specific minimum elements:

- Shall adopt an EMS that best suits its needs and integrate it in all core business areas
- May adopt ISO 14001
- Should pursue third party registration only when it provides a clear and documented benefit
- DoD Components are encouraged to implement a complementary management system for safety and occupational health

Providing additional EMS implementation guidance beyond these minimum requirements is explicitly the responsibility of the DoD Components, as indicated in the following statement from the DoD policy, "Recognizing the diversity of our missions, each DoD Component shall implement an environmental management system that best suits its mission needs." In January 2003, DoD also issued EMS implementation metrics to track progress on EMS implementation across the Department. The Office of the Deputy Under Secretary of Defense for Installations and Environment and DoD Components have adopted these metrics.

#### **EMS Training**

Leadership within the Office of the Secretary of Defense consistently and actively communicates and reinforces key elements of EMS policy and its impact on DoD's mission. This active communication effectively spreads the message of the strong correlation between EMS, sound environmental stewardship, and mission performance. DoD teamed with EPA to provide EMS implementation courses for audiences including Federal interagency groups, DoD groups, and the U.S. Department of Agriculture. DoD, through the Inter-Service Environmental Education Review Board, initiated a review of common EMS training requirements, available training courses, and materials. Each Component makes training materials available in various formats that suit the target audience, including senior leadership. Examples of training materials include fact sheets, web-based training modules, and videos.

#### **DoD-State Partnerships**

DoD recognizes the importance of sustaining solid partnerships with the states to maintain public confidence in military environmental stewardship and streamline day-to-day operations. The Department considers EMS implementation to be a unique opportunity to establish and improve these partnerships.

During FY2004, DoD continued its involvement in the OFEE-led Federal-state initiative to advocate EMS as a tool to improve environmental performance. DoD is also leading the E.O. 13148 EMS Sub-Work Group Task Force on Collaboration with States and External Groups, which coordinates with the Multi-State Working Group and the Environmental Council of the States to advance the use of EMSs.

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DoD will continue to use EMSs as a framework for organizing the elements of its environmental programs to better support the mission and integrate environmental management into core mission activities. DoD can use EMSs to protect and preserve the resources the Department manages, sustain public support, and reduce program costs over the long term.

### **DoD EMS Appropriate Facilities**

Component	Number of Appropriate Facilities		Number of Appropriate Facilities with EMS In-Place		Percentage of Appropriate Facilities With EMS In-Place				
	US	Overseas	Total	US	Overseas	Total	US	Overseas	Total
Army	148	26	174	5	0	5	3.4%	0.0%	2.9%
Navy	84	27	111	5	0	5	6.0%	0.0%	4.5%
USMC	18	2	20	0	0	0	0.0%	0.0%	0.0%
Air Force	159	19	178	12	0	12	7.5%	0.0%	6.7%
DLA	119	35	154	8	0	8	6.7%	0.0%	5.2%
Total	528	109	637	30	0	30	5.7%	0.0%	4.7%

				EMS In-Place
Command/ Region	Activity	City/County	State/Country	Indicator
EMS In-Place Indicate	ors: S = Self Declaration; 3rd = Third party registra	ation: PT = EPA Performance Tra	ck: ST = Anv state EMS in	ncentive program
		nited States	, <b>,</b>	recommendation
ARNG	Alabama ARNG	Montgomergy	AL	
ARNG	Arizona ARNG	Phoenix	AZ	
ARNG	Arkansas ARNG	North Little Rock	AR	
ARNG	California ARNG	Sacramento	CA	
ARNG	Colorado ARNG	Englewood	CO	
ARNG	Connecticut ARNG	Hartford	CT	
ARNG	Delaware ARNG	Wilmington	DE	
ARNG	District of Columbia ARNG	Washington	DC	
ARNG	Florida ARNG	St. Augustine	FL	
ARNG	Georgia ARNG	Atlanta	GA	
ARNG	Idaho ARNG	Boise	ID	
ARNG	Orchard Training Area	Boise	ID	
ARNG	Illinois ARNG	Springfield	IL	
ARNG	Indiana ARNG	Indianapolis	IN	
ARNG	Iowa ARNG	Johnston	IA	
ARNG	Kansas ARNG	Topeka	KS	
ARNG	Kentucky ARNG	Frankfort	KY	
ARNG	Louisiana ARNG	New Orleans	LA	
ARNG	Maine ARNG	Augusta	ME	
ARNG	Maryland ARNG	Baltimore	MD	
ARNG	Massachusetts ARNG	Milford	MA	
ARNG	Massachusetts Military Reservation	Cape Cod	MA	
ARNG	Michigan ARNG	Lansing	MI	
ARNG	Minnesota ARNG	St. Paul	MN	
ARNG	Mississippi ARNG	Jackson	MS	
ARNG	Missouri ARNG	Jefferson City	MO	
ARNG	Montana ARNG	Helena	MT	
ARNG	Nebraska ARNG	Lincoln	NE	
ARNG	Nevada ARNG	Carson City	NV	
ARNG	New Hampshire ARNG	Concord	NH	
ARNG	New Jersey ARNG (DMAVA)	Lawrenceville	NJ	
ARNG	New Mexico ARNG	Santa Fe	NM	
ARNG	New York ARNG	Latham	NY	

				EMS In-Place
Command/ Region	Activity	City/County	State/Country	Indicator
EMS In-Place Indicato	rs: S = Self Declaration; 3rd = Third party registra	tion; PT = EPA Performance Trac	ck; ST = Any state EMS ir	ncentive program
ARNG	North Carolina ARNG	Raleigh	NC	· •
ARNG	North Dakota ARNG	Bismarck	ND	
ARNG	Ohio ARNG	Columbus	OH	
ARNG	Oklahoma ARNG	Oklahoma City	OK	
ARNG	Oregon ARNG	Salem	OR	
ARNG	Pennsylvania ARNG	Annville	PA	
ARNG	Rhode Island ARNG	Cranston	RI	
ARNG	South Carolina ARNG	Columbia	SC	
ARNG	South Dakota ARNG	Rapid City	SD	
ARNG	Tennessee ARNG	Nashville	TN	
ARNG	Texas ARNG	Austin	TX	
ARNG	Utah ARNG	Draper	UT	
ARNG	Vermont ARNG	Colchester	VT	
ARNG	Virginia ARNG	Blackstone	VA	
ARNG	Washington ARNG	Tacoma	WA	
ARNG	West Virginia ARNG	Charleston	WV	
ARNG	Wisconsin ARNG	Madison	WI	
ARNG	Wyoming ARNG	Cheyenne	WY	
ARNG	Alaska ARNG	Fort Richardson	AK	
ARNG	Hawaii ARNG	Honolulu	HI	
ARNG	Virgin Islands ARNG	Christiansted	Virgin Islands	
ARNG	Guam ARNG	Tamuning	Guam	
ARNG	Puerto Rico ARNG	San Juan	Puerto Rico	
USAR	9th RSC	Honolulu	HI	
Pacific	Fort Greely	Fort Greely	AK	
Pacific	Fort Richardson	Fort Richardson	AK	
Pacific	Fort Shafter	Fort Shafter	HI	
Pacific	Fort Wainwright	Fairbanks	AK	
Pacific	Schofield Barracks	Oahu	HI	
USAR	65th RSC	Ft. Buchanan	Puerto Rico	
USAR	63rd RSC	Los Alamitos	CA	
USAR	70th RSC	Seattle	WA	
USAR	77th RSC	New York City	NY	
USAR	81st RSC	Birmingham	AL	

				EMS In-Place
Command/ Region	Activity	City/County	State/Country	Indicator
EMS In-Place Indicate	ors: S = Self Declaration; 3rd = Third party registr	ation; PT = EPA Performance Tra	ck; ST = Any state EMS i	ncentive program
USAR	88th RSC	St. Paul	MN	
USAR	89th RSC	Wichita	KS	
USAR	90th RSC	North Little Rock	AR	
USAR	94th RSC	Devens RFTA	MA	
USAR	96th RSC	Salt Lake City	UT	
USAR	99th RSC	Oakdale	PA	
NE Region	Aberdeen Proving Ground	APG	MD	
NE Region	Adelphi Laboratory Center	Adelphi	MD	
NE Region	Carlisle Barracks	Carlisle	PA	
NE Region	Charles E Kelly Spt Fac	Pittsburgh	PA	
NE Region	Devens Reserve Forces Tng A	Devens	MA	
NE Region	Fort A.P. Hill	Fort A.P. Hill	VA	
NE Region	Fort Belvoir	Fort Belvoir	VA	
NE Region	Fort Detrick	Frederick	MD	
NE Region	Fort Dix	Wrightstown	NJ	
NE Region	Fort Drum	Fort Drum	NY	
NE Region	Fort Eustis/Fort Story	Newport News	VA	
NE Region	Fort Hamilton	Kings County	NY	
NE Region	Fort Lee	Petersburg	VA	
NE Region	Fort Meade	Odenton	MD	
NE Region	Fort Monmouth	Eatontown	NJ	
NE Region	Fort Monroe	Hampton	VA	
NE Region	Fort Myer/Fort McNair	Washington	DC	
NE Region	Letterkenny Army Depot	Chambersburg	PA	
NE Region	Picatinny Arsenal	Morris County	NJ	S
NE Region	Radford AAP	Radford	VA	
NE Region	Scranton AAP	Scranton	PA	3rd
NE Region	Soldier System Center	Middlesex County	MA	
NE Region	Tobyhanna Army Depot	Monroe County	PA	3rd
NE Region	Walter Reed AMC	Washington	DC	
NE Region	Watervliet Arsenal	Watervliet	NY	
NE Region	West Point Mil Reservation	West Point	NY	
	Detroit Arsenal (Including Stratford			
NW Region	Army Engine Plant)	Warren	MI	

				EMS In-Place
Command/ Region	Activity	City/County	State/Country	Indicator
EMS In-Place Indicate	ors: S = Self Declaration; 3rd = Third party registra	ation; PT = EPA Performance Tra	ck; ST = Any state EMS i	ncentive program
NW Region	Dugway Proving Ground	Dugway	ÚT	. 0
NW Region	Fort Carson	Colorado Springs	CO	
NW Region	Camp Parks/Fort Hunter Liggett	Dublin/Pleasanton	CA	
NW Region	Fort Leavenworth	Leavenworth	KS	
NW Region	Fort Leonard Wood	St. Robert	MO	
	Fort Lewis/Yakima Training Center			
NW Region	(DPW has 3rd party registration)	Fort Lewis	WA	
NW Region	Fort McCoy	Sparta	WI	
NW Region	Fort Riley	Junction City	KS	
NW Region	Kansas AAP	Parsons	KS	
NW Region	Iowa AAP	Des Moines	IA	
NW Region	Lake City AAP	Independence	MO	
NW Region	Lima Army Tank Plt	Lima	OH	
NW Region	Rock Island Arsenal	Rock Island County	IL	
NW Region	Tooele Army Depot	Tooele	UT	
NW Region	US Army Garrison Selfridge	Selfridge ANGB	MI	
SE Region	Anniston Army Depot	Anniston	AL	
SE Region	Blue Grass Army Depot	Richmond	KY	
SE Region	Fort Benning	Fort Benning	GA	
SE Region	Fort Bragg	Fayetteville	NC	
SE Region	Fort Campbell	Fort Campbell	KY	
SE Region	Fort Gordon	Augusta	GA	
SE Region	Fort Jackson	Columbia	SC	
SE Region	Fort Knox	Radcliff	KY	
SE Region	Fort McPherson/Fort Gillem	Atlanta	GA	
SE Region	Fort Rucker	Fort Rucker	AL	
SE Region	Fort Stewart/Hunter Army Airfield	Hinesville	GA	
SE Region	Holston AAP	Hawkins	TN	
SE Region	Milan AAP	Gibson	TN	
SE Region	Military Ocean Tml Sunny Point	Southport	NC	
SE Region	Redstone Arsenal	Huntsville	AL	
SE Region	Fort Buchanan	Fort Buchanan	Puerto Rico	
SW Region	Fort Bliss	El Paso	TX	
SW Region	Fort Hood	Killeen	TX	

				EMS In-Place			
Command/ Region	Activity	City/County	State/Country	Indicator			
EMS In-Place Indicate	EMS In-Place Indicators: S = Self Declaration; 3rd = Third party registration; PT = EPA Performance Track; ST = Any state EMS incentive program						
SW Region	Fort Huachuca	Sierra Vista	AZ				
SW Region	Fort Polk	Leesville	LA				
SW Region	OMS/DS/GS Fort Sam Houston	San Antonio	TX				
SW Region	Fort Sill	Lawton	OK				
SW Region	Hawthorne Army Depot	Hawthorne	NV				
SW Region	Lone Star AAP	Bowie	TX				
SW Region	McAlester AAP	McAlester	OK				
SW Region	NTC and Fort Irwin CA	Barstow	CA				
SW Region	Pine Bluff Arsenal	Jefferson County	AR	S			
SW Region	Presidio of Monterey	Monterey	CA				
SW Region	Red River Army Depot	Bowie County	TX				
SW Region	Riverbank AAP	Stanislaus	CA	S			
SW Region	Sierra Army Depot	Warren	MI				
SW Region	White Sands Missile Range	White Sands	NM				
SW Region	Yuma Proving Ground	Yuma	AZ				

			US with EMS In-	
TOTAL	US Appropriate Facilities	148	Place	5

	Army - Overseas					
Europe	Hohenfels	Hohenfels	Germany			
Europe	Grafenwoehr/Vilseck	Grafenwoehr	Germany			
Europe	Wiesbaden (Including Dexheim)	Wiesbaden	Germany			
Europe	Baumholder	Baumholder	Germany			
Europe	Hanau (Including Buedingen)	Hanau	Germany			
Europe	Pisa/Livorno	Livorno	Italy			
Europe	Vicenza	Vicenza	Italy			
Europe	Darmstadt (Including Babenhausen)	Darmstadt	Germany			
Europe	Mannheim	Mannheim	Germany			
Europe	Heidelberg	Heidelberg	Germany			
Europe	Kaiserslautern	Frankfurt	Germany			
Europe	Garmisch/Stuttgart	Stuttgart	Germany			
	254th BSB Netherlands (Including					
Europe	Bremerhaven)	Schinnen	Netherlands			

				EMS In-Place
Command/ Region	Activity	City/County	State/Country	Indicator
EMS In-Place Indicate	ors: S = Self Declaration; 3rd = Third party registra	tion; PT = EPA Performance Tra	ack; ST = Any state EMS in	ncentive program
Europe	80th ASG NSSG (Including Brussels)	Chievres	Belgium	
Europe	Ansbach (Including Illesheim)	Ansbach	Germany	
Europe	Bamberg	Bamberg	Germany	
Europe	Schweinfurt	Schweinfurt	Germany	
Europe	417th BSB Wuerzburg	Kitzingen	Germany	
Korea	Uijongbu Enclave	Camp Red Cloud	South Korea	
Korea	Yongsan Garrison	Yongsan	Korea	
Korea	Pyongtaek BSB	Camp Humphreys	South Korea	
Korea	Camp Henry/Walker	Taegu City	South Korea	
Pacific	Akizuki/Kure	Kure	Japan	
Pacific	USARJ 10th Area Support Group	Okinawa	Japan	
Pacific	Tokyo/Yokohama	Tokyo	Japan	
Pacific	Zama/Sagamihara	Camp Zama	Japan	
			Overseas with	
TOTAL	Overseas Appropriate Facilities	26	EMS In-Place	0
	ı		Total with EMS In-	
Total Ar	my Appropriate Facilities	174	Place	5

O	A a Maria	0:4-10	04-4	EMS In-Place			
Command/ Region	Activity	City/County	State/Country	Indicator			
EMS In-Place Indica	EMS In-Place Indicators: S = Self Declaration; 3rd = Third party registration; PT = EPA Performance Track; ST = Any state EMS incentive program						
		nited States					
NE Region	NAES Lakehurst	Lakehurst	NJ	S, PT, ST			
NE Region	NAS Brunswick	Brunswick	ME				
NE Region	NAVSUBASE New London	Groton	CT				
NE Region	NAVSTA Newport	Newport	RI				
NE Region	NWS Earle	Colts Neck	NJ				
NE Region	NCTAMS LANT DET CUTLER	Cutler	ME				
Washington District	Naval District Washington	Washington	DC				
Washington District	USNA	Annapolis	MD				
Washington District	NSWC Dahlgren	Dahlgren	VA				
Washington District	Naval Air Station, Patuxent River, MD	Lexington Park	MD				
Washington District	NSWC Carderock	West Bethesda	MD				
_	Indian Head Naval Surface Warfare						
Washington District	Center	Indian Head	MD				
Mid-Atlantic Region	NSA Mechanicsburg	Mechanicsburg	PA				
Mid-Atlantic Region	NAS JRB Willow Grove	Willow Grove	PA				
Mid-Atlantic Region	NSGA Sugar Grove	Sugar Grove	WV				
	Commander Navy Region Mid-Atlantic						
Mid-Atlantic Region	(CNRM)	Norfolk	VA				
Mid-Atlantic Region	NAVSESS Philadelphia	Philadelphia	PA				
Mid-Atlantic Region	NSA Philadelphia	Philadelphia	PA				
Hawaii Region	Navy Region Hawaii	Oahu	HI				
	Pearl Harbor NSY & IMF	Pearl Harbor	HI				
	Commander, U.S. Naval Forces,						
Marianas Region	Marianas	Guam	Marianas				
CNRSE	NAVAVNDEPOT Jacksonville	Jacksonville	FL				
CNRSW	NAVAVNDEPOT North Island	San Diego	CA				
SE Region	NAS Jacksonville	Jacksonville	FL				
SE Region	NAS Key West, FL	Key West	FL				
SE Region	SUBASE Kings Bay, GA	Kings Bay	GA				
SE Region	NAVSTA Pascagoula	Pascagoula	MS				
SE Region	NCBC Gulfport	Gulfport	MS				
SE Region	Naval Station Mayport	Jacksonville	FL				
SE Region	WPNSTA Charleston	Charleston	SC				
SE Region	NADEP Cherry Point	Cherry Point	NC	3rd			
SE Region	NAVSUPPACT Mid-South	Millington	TN				

				EMS In-Place
Command/ Region	Activity	City/County	State/Country	Indicator
EMS In-Place Indica	tors: S = Self Declaration; 3rd = Third party registra	ation; PT = EPA Performance Tra	ck; ST = Any state EMS i	ncentive program
SE Region	Naval Support Activity Panama City	Panama City	FL	
SE Region	NSA Athens	Athens	GA	
SE Region	NAS Meridian	Meridian	MS	
SE Region	NAS Atlanta	Marietta	GA	
Gulf Coast Region	NAS Pensacola	Pensacola	FL	
Gulf Coast Region	NAS Whiting Field	Milton	FL	
Gulf Coast Region	EOD Eglin			
South Region	NAS Corpus Christi	Corpus Christi	TX	
South Region	NAS Kingsville	Kingsville	TX	
South Region	NAVSTA Ingleside	Ingleside	TX	
South Region	NAS JRB Forth Worth	Fort Worth	TX	
South Region	JRB New Orleans	Belle Chasse	LA	
South Region	NSA New Orleans	New Orleans	LA	
Midwest Region	Naval Station Great Lakes	Great Lakes	IL	
Northwest Region	NAS Whidbey Island	Oak Harbor	WA	
Northwest Region	CNRNW	Silverdale	WA	
Southwest Region	NAF El Centro	El Centro	CA	
Southwest Region	NALF San Clemente Island	San Clemente Island	CA	
Southwest Region	NAS Lemoore	Lemoore	CA	
	NAVBASE Coronado Complex (Naval			
Southwest Region	Air Depot North Island)	Coronado	CA	3rd
Southwest Region	NAVBASE Ventura County	Point Mugu	CA	
Southwest Region	NAVBASE San Diego	San Diego	CA	
Southwest Region	NAWS China Lake	China Lake	CA	
Southwest Region	NAVBASE Point Loma Complex	San Nicholas Island	CA	
Southwest Region	NAS Fallon	Fallon	NV	
	NWS Seal Beach, Detachment			
Southwest Region	Fallbrook, Detachment Concord	Fallbrook	CA	
Southwest Region	NSA Monterey	Monterey	CA	
Southwest Region	NWAD Corona	Corona	CA	
NAVSEA	Norfolk Naval Shipyard	Norfolk	VA	
NAVSEA	Portsmouth Naval Shipyard	Seavey Island/Kittery	ME	
NAVSEA	Puget Sound Naval Shipyard	Bremerton	WA	
NAVSEA	NUWC Division Newport	Newport	RI	3rd, PT
NAVSEA	NUWC Division Keyport	Keyport	WA	3rd
NAVSEA	NSWC Crane	Crane	IN	

Command/ Region	Activity	City/County	State/Country	EMS In-Place Indicator			
	EMS In-Place Indicators: S = Self Declaration; 3rd = Third party registration; PT = EPA Performance Track; ST = Any state EMS incentive program						
BUMED Hospitals	NMCL Pearl Harbor HI	Pearl Harbor	HI				
BUMED Hospitals	NH Guam	Guam	Guam				
BUMED Hospitals	NNMC Bethesda MD	Bethesda	MD				
BUMED Hospitals	NMC Portsmouth VA	Portsmouth	VA				
BUMED Hospitals	NMC San Diego CA	San Diego	CA				
BUMED Hospitals	NH Beaufort SC	Beaufort	SC				
BUMED Hospitals	NH Bremerton WA	Bremerton	WA				
BUMED Hospitals	NH Camp Lejeune NC	Camp Lejeune	NC				
BUMED Hospitals	NH Camp Pendleton CA	Camp Pendleton	CA				
BUMED Hospitals	NH Charleston SC	Charleston	SC				
BUMED Hospitals	NH Cherry Point NC	Cherry Point	NC				
BUMED Hospitals	NH Corpus Christi TX	Corpus Christi	TX				
BUMED Hospitals	NH Great Lakes IL	Great Lakes	IL				
BUMED Hospitals	NH Jacksonville FL	Jacksonville	FL				
BUMED Hospitals	NH Pensacola FL	Pensacola	FL				
BUMED Hospitals	NH Lemoore CA	Lemoore	CA				
BUMED Hospitals	NH Twentynine Palms CA	Twentynine Palms	CA				
BUMED Hospitals	NH Oak Harbor WA	Oak Harbor	WA				

			US with EMS In-	
TOTAL	US Appropriate Facilities	84	Place	5

				EMS In-Place
Command/ Region	Activity	City/County	State/Country	Indicator
EMS In-Place Indicat	tors: S = Self Declaration; 3rd = Third party registra	tion: PT = EPA Performance Tra	ck: ST = Anv state EMS i	ncentive program
		Overseas	,	
SE Region	USNB Guantanamo Bay, Cuba	Guantanamo Bay	Cuba	
Europe Region	NAS Sigonella	Sicily	Italy	
Europe Region	NSA Souda Bay	Souda Bay	Greece	
Europe Region	NSA La Maddalena	La Maddalena	Italy	
Europe Region	Naval Station Rota	Rota	Spain	
Europe Region	NAVSUPPACT Naples	Naples	Italy	
Europe Region	NAVACTUK	London	England	
Europe Region	NAS Keflavik	Keflavik	Iceland	
Europe Region	JMF ST MAWGAN UK	Wadebridge, Cornwall	England	
Southwest Asia			_	
Region	NSA Bahrain	Manama	Bahrain	
Japan Region	NAF Misawa	Misawa	Japan	
Japan Region	NAF Atsugi	Kamiseya	Japan	
Japan Region	NSF Diego Garcia	Diego Garcia	Indian Ocean	
Japan Region	CFA Yokosuka	Yokosuka	Japan	
Japan Region	CFA Sasebo	Sasebo	Japan	
Japan Region	CFA Okinawa	Okinawa	Japan	
Japan Region	Commander, U.S. Naval Forces, Japan	Yokosuka	Japan	
Korea Region	COMFLEACT Chinhae	Chinhae	Korea	
Korea Region	CNFK DET Pohang	Pohang	Korea	
	Navy Regional Contracting Center,			
NAVSEA	Singapore	Singapore	Singapore	
BUMED Hospitals	NH Guantanamo Bay	Guantanamo Bay	Cuba	
BUMED Hospitals	NH Keflavik	Keflavik	Iceland	
BUMED Hospitals	NH Naples	Naples	Italy	
BUMED Hospitals	NH Okinawa	Okinawa	Japan	
BUMED Hospitals	NH Rota	Rota	Spain	
BUMED Hospitals	NH Sigonella	Sigonella	Italy	
BUMED Hospitals	NH Yokosuka	Yokosuka	Japan	
TOTAL	Occurs Administrator Facility	07	FMO In Diagram	
TOTAL	Overseas Appropriate Facilities	27	EMS In-Place	0
T-4-1 N	laur. Ammunuinta Facilitica	111	Place	<b>-</b>
iotai N	avy Appropriate Facilities	111	riace	5

				EMS In-Place
Command/ Region		City/County	State/Country	Indicator
EMS In-Place Indica	tors: S = Self Declaration; 3rd = Third party registra		ack; ST = Any state EMS	incentive program
		s - United States		
N/A	MARFORRES	New Orleans	LA	
N/A	MCAS Camp Pendleton	Camp Pendleton	CA	
N/A	MCAS Cherry Point	Havelock	NC	
N/A	MCAS Miramar	San Diego	CA	
N/A	MCB Camp Pendleton	Camp Pendleton	CA	
N/A	MCB Camp Lejeune/MCAS New River	Jacksonville	NC	
N/A	MCAGCC Twentynine Palms	Twentynine Palms	CA	
N/A	MCRD Parris Island	Parris Island	SC	
N/A	MCRD San Diego	San Diego	CA	
N/A	MCB Quantico	Quantico	VA	
N/A	MCLB Barstow	Barstow	CA	
N/A	MCLB Albany	Albany	GA	
N/A	MCAS Beaufort	Beaufort	SC	
N/A	MCAS Yuma	Yuma	AZ	
N/A	MCMWTC Bridgeport	Bridgeport	CA	
N/A	MCB Hawaii	Oahu	HI	
N/A	Blount Island Command	Jacksonville	FL	
	HQBN Henderson Hall/MARBKS			
N/A	Washington	Arlington	VA	
			T = 1	
			US with EMS In-	_
TOTAL	US Appropriate Facilities	18	Place	0
	Marina Oa			
N1/A		ps - Overseas	lanan l	
N/A	MCB Camp Butler	Okinawa	Japan	
N/A	MCAS Iwakuni	lwakuni	Japan	
			Overseas with	
TOTAL	Overseas Appropriate Facilities	2	EMS In-Place	0
	1		Total with EMS In-	
Total U	SMC Appropriate Facilities	20	Place	0
	1. 1 1			-

				EMS In-Place
Command/ Region	Activity	City/County	State/Country	Indicator
EMS In-Place Indicato	rs: S = Self Declaration; 3rd = Third party registra	ition; PT = EPA Performance Trac	ck; ST = Any state EMS i	ncentive program
		United States		
ACC	Avonpark	Avon Park	FL	
ACC	Barksdale	Shreveport/Bossier City	LA	S
ACC	Beale	Beale AFB	CA	S
ACC	Cannon	Clovis	NM	
ACC	Davis Monthan	Tucson	AZ	
ACC	Dyess	Abilene	TX	
ACC	Ellsworth	Rapid City	SD	
ACC	Holloman	Alamogordo	NM	S
ACC	Langley	Hampton	VA	
ACC	Minot	Minot	ND	
ACC	Moody	Valdosta	GA	
ACC	Mountain Home	Boise	ID	
ACC	Nellis	Las Vegas	NV	S
ACC	Offutt	Omaha	NE	
ACC	Seymour Johnson	Goldsboro	NC	
ACC	Shaw	Sumter	SC	
ACC	Whiteman	Knob Noster	MO	
PACAF	Andersen	Yigo	Guam	
PACAF	King Salmon	King Salmon	AK	
PACAF	Eareckson	Shemya	AK	
PACAF	Eielson	Fairbanks	AK	
PACAF	Elmendorf	Anchorage	AK	
PACAF	Galena	Galena	AK	
PACAF	Hickam	Honolulu	HI	
AETC	Altus	Jackson County	OK	
AETC	Columbus	Columbus	MS	
AETC	Goodfellow	San Angelo	TX	
AETC	Keesler	Biloxi	MS	
AETC	Lackland	San Antonio	TX	
AETC	Laughlin	Del Rio	TX	
AETC	Little Rock	Jacksonville	AR	
AETC	Luke	Phoenix	AZ	
AETC	Maxwell	Montgomery	AL	

				EMS In-Place
Command/ Region	Activity	City/County	State/Country	Indicator
	rs: $S = Self Declaration; 3rd = Third party registing$			ncentive program
	Randolph	San Antonio	TX	
AETC	Sheppard	Witchita Falls	TX	
AETC	Tyndall	Panama City	FL	
AETC	Vance	Enid	OK	
AFDW	Bolling	Washington	DC	
AFMC	Arnold	Arnold AFB	TN	
AFMC	Edwards	Rosamond	CA	
AFMC	Eglin	Fort Walton Beach	FL	S
AFMC	Hanscom	Bedford	MA	
AFMC	Hill	Ogden	UT	
AFMC	Kirtland	Albuquerque	NM	
AFMC	Robins	Macon	GA	S
AFMC	Tinker	Oklahoma City	OK	
AFMC	Wright Patterson	Dayton	OH	
AFRC	Dobbins	Marietta	GA	
AFRC	Gen Mitchell	Milwaukee	WI	
AFRC	Grissom	Grissom ARB	IN	
AFRC	Homestead	Homestead JRB	FL	
AFRC	March	Riverside	CA	
AFRC	Minneapolis	Minneapolis	MN	
AFRC	Niagra Falls	Niagra Falls	NY	
AFRC	Pittsburgh	Pittsburgh	PA	
AFRC	Westover	Chicopee	MA	
AFRC	Willow Grove	Willow Grove	PA	
AFRC	Youngstown	Youngstown	OH	
AFSOC	Hurlburt	Hurlburt Field	FL	
AFSPC	Buckley	Aurora	CO	
AFSPC	FE Warren	Cheyenne	WY	
AFSPC	Los Angels AB	El Segundo	CA	
AFSPC	Malmstrom	Great Falls	MT	S
AFSPC	Patrick	Cocoa Beach	FL	
AFSPC	Peterson	Colorado Springs	CO	
AFSPC	Shriever	Colorado Springs	CO	
AFSPC	Vandenberg	Santa Barbara	CA	

AMC         MacDill         Tampa         FL           AMC         McChord         Tacoma         WA           AMC         McConnell         Witchita         KS           AMC         McGuire         Trenton         NJ           AMC         McGuire         Trenton         NJ           AMC         Pope         Fayetteville         NC           AMC         Scott         Belleville         IL           AMC         Scott         Belleville         IL           AMC         Travis         Fairfield         CA           ANG         Atlantic City         NJ           ANG         Baltimore         MD           ANG         Baltimore         MD           ANG         Baltimore         MD           ANG         Bangor         Baltimore         MD           ANG         Bangor         ME         AAAA           ANG         Bangor         ME         AAAA           ANG         Barnes         Westfield         MA           ANG         Birmingham         AL         AAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAA					EMS In-Place
AMC         Andrews         Washington         DC           AMC         Charleston         SC           AMC         Dover         DE           AMC         Dover         DE           AMC         Fairchild         Spokane         WA           AMC         Grand Forks         ND           AMC         MacDill         Tampa         FL           AMC         McChord         Tacoma         WA           AMC         McConnell         Witchita         KS           AMC         McConnell         Witchita         KS           AMC         McGuire         Trenton         NJ           AMC         McScott         Belleville         IL           AMC         Travis         Fairfield         CA           AMC         Travis         Fairfield         CA           ANG         Atlantic City         NJ           ANG         Ballwimore					
AMC         Charleston         Charleston         SC           AMC         Dover         Dover         DE           AMC         Fairchild         Spokane         WA           AMC         Grand Forks         ND           AMC         MacDill         Tampa         FL           AMC         McChord         Tacoma         WA           AMC         McConnell         Witchita         KS           AMC         McGuire         Trenton         NJ           AMC         McGuire         Trenton         NJ           AMC         McGuire         Fayetteville         NC           AMC         Scott         Belleville         IL           AMC         Scott         Belleville         IL           AMC         Scott         Belleville         IL           AMG         Atlantic City         Atlantic City         NJ           ANG         Atlantic City         Atlantic City         NJ           ANG         Baltimore         Baltimore         MD           ANG         Baltimore         Baltimore         MD           ANG         Banger         ME         AANG           ANG         Ban					ncentive program
AMC         Dover         DE           AMC         Fairchild         Spokane         WA           AMC         Grand Forks         ND           AMC         MacDill         Tampa         FL           AMC         MacDill         Tampa         FL           AMC         McChord         Tacoma         WA           AMC         McConnell         Witchita         KS           AMC         McGuire         Trenton         NJ           AMC         McGuire         Trenton         NJ           AMC         McGuire         Trenton         NJ           AMC         McGuire         Trenton         NJ           AMC         Pope         Fayetteville         NC           AMC         Scott         Belleville         IL           AMC         Scott         Belleville         IL           AMC         Travis         Fairfield         CA           AMG         Atlantic City         Atlantic City         NJ           ANG         Baltimore         MD         MB           ANG         Baltimore         MD         ME           ANG         Bangor         ME         MA			· ·		
AMC         Fairchild         Spokane         WA           AMC         Grand Forks         Grand Forks         ND           AMC         MacDill         Tampa         FL           AMC         McChord         Tacoma         WA           AMC         McConnell         Witchita         KS           AMC         McConnell         Witchita         KS           AMC         McGuire         Trenton         NJ           AMC         McGuire         Trenton         NJ           AMC         McGuire         Trenton         NJ           AMC         McGuire         NC           AMC         Scott         Belleville         IL           AMC         Scott         Belleville         IL           AMC         Travis         Fairfield         CA           ANG         Atlantic City         Atlantic City         NJ           ANG         Baltimore         MD         MD           ANG         Baltimore         MD         ME           ANG         Bangor         ME         MA           ANG         Barnes         Westfield         MA           ANG         Branes         Westfi		Charleston	Charleston		
AMC         Grand Forks         Grand Forks         ND           AMC         MacDill         Tampa         FL           AMC         McChord         Tacoma         WA           AMC         Mcconnell         Witchita         KS           AMC         McGuire         Trenton         NJ           AMC         Pope         Fayetteville         NC           AMC         Scott         Belleville         IL           AMC         Scott         Belleville         IL           AMC         Travis         Fairfield         CA           ANG         Atlantic City         Atlantic City         NJ           ANG         Altantic City         AL         NJ           ANG         Baltimore         Baltimore         MD           ANG         Bangor         Bagor         ME           ANG         Barnes         Westfield         MA           ANG         Barnes         Westfield         MA           ANG         Birmingham         AL         ANG           ANG         Bradley         East Granby         CT           ANG         Bradley         East Granby         CT           ANG <td></td> <td></td> <td></td> <td></td> <td></td>					
AMC         MacDill         Tampa         FL           AMC         McChord         Tacoma         WA           AMC         McConnell         Witchita         KS           AMC         McGuire         Trenton         NJ           AMC         McGuire         Trenton         NJ           AMC         Pope         Fayetteville         NC           AMC         Scott         Belleville         IL           AMC         Scott         Belleville         IL           AMC         Travis         Fairfield         CA           ANG         Atlantic City         NJ           ANG         Baltimore         MD           ANG         Baltimore         MD           ANG         Baltimore         MD           ANG         Bangor         Baltimore         MD           ANG         Bangor         ME         AAAA           ANG         Bangor         ME         AAAA           ANG         Barnes         Westfield         MA           ANG         Birmingham         AL         AAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAA		Fairchild	Spokane		
AMC McConnell Tacoma WA AMC McConnell Witchita KS AMC McGuire Trenton NJ AMC Pope Fayetteville NC AMC Scott Belleville IL AMC Travis Fairfield CA ANG Attantic City Attantic City NJ ANG Baltimore Baltimore MD ANG Bangor Bangor ME ANG Barnes Westfield MA ANG Birmingham Birmingham AL ANG Birmingham Birmingham AL ANG Bradley East Granby CT ANG Burlington Burlington VT ANG Burlington WA ANG Camp Perry Port Clinton OH ANG Capital Springfield IL ANG Capital Springfield IL ANG Channel Channel Slands CA ANG Charlotte Charlotte NC ANG Charlotte Charlotte NC ANG Cheyenne WY ANG Des Moines Des Moines IA ANG Changlly Montgomery AL ANG Changlly Montgomery AL ANG Channel Channel WY ANG Chapenne Cheyenne WY ANG Cheyenne Cheyenne WY ANG Des Moines Des Moines IA ANG Des Moines Des Moines IA ANG Des Moines IA ANG Ellington TX ANG Fargo ND	AMC	Grand Forks			
AMC McGornell Witchita KS AMC McGuire Trenton NJ AMC Pope Fayetteville NC AMC Scott Belleville IL AMC Travis Fairfield CA ANG Atlantic City Atlantic City NJ ANG Baltimore Baltimore MD ANG Bangor Bangor ME ANG Barnes Westfield MA ANG Birmingham Birmingham AL ANG Birmingham Birmingham AL ANG Boise Boise ID ANG Bradley East Granby CT ANG Burlington Burlington VT ANG Camp Murray Tacoma WA ANG Camp Perry Port Clinton OH ANG Capital Springfield IL ANG Charnel Channel Islands CA ANG Charlotte Charlotte NC ANG Charlotte Charlotte NC ANG Charlotte Charlotte NC ANG Danelly Montgomery AL ANG Des Moines Des Moines IA ANG Des Moines Des Moines IA ANG Charlotte Cheyenne WY ANG Des Moines Des Moines IA ANG Des Moines Des Moines TX ANG Dellington TX ANG Dellington TX ANG Fargo Forbes Topeka KS	AMC	MacDill	Tampa	FL	
AMC         McGuire         Trenton         NJ           AMC         Pope         Fayetteville         NC           AMC         Scott         Belleville         IL           AMC         Travis         Fairfield         CA           ANG         Atlantic City         NJ           ANG         Atlantic City         NJ           ANG         Baltimore         MD           ANG         Baltimore         MD           ANG         Bangor         ME           ANG         Barnes         Westfield         MA           ANG         Barmingham         Birmingham         AL           ANG         Birmingham         AL         AMA           ANG         Bradley         East Granby         CT           ANG         Bradley         East Granby         CT           ANG         Burlington         VT           ANG         Burlington         VT           ANG         Burlington         VT           ANG         Burlington         VT           ANG         Camp Murray         Tacoma         WA           ANG         Camp Perry         Port Clinton         OH	AMC	McChord	Tacoma	WA	
AMC Pope Fayetteville NC AMC Scott Belleville IL AMC Travis Fairfield CA ANG Atlantic City Atlantic City NJ ANG Baltimore Baltimore MD ANG Bangor Bangor ME ANG Barnes Westfield MA ANG Birmingham Birmingham AL ANG Boise Boise ID ANG Bradley East Granby CT ANG Burlington Burlington VT ANG Camp Murray Tacoma WA ANG Camp Perry Port Clinton OH ANG Capital Springfield IL ANG Channel Channel Slands CA ANG Charlotte Charlotte NC ANG Cheyenne Cheyenne WY ANG Charlotte Cheyenne WY ANG Dannelly Montgomery AL ANG Dannelly Montgomery AL ANG Des Moines Des Moines ANG Duluth Duluth MN ANG Ellington Topeka KS	AMC	Mcconnell	Witchita	KS	
AMC Scott Belleville IL  AMC Travis Fairfield CA  ANG Atlantic City Atlantic City NJ  ANG Baltimore Baltimore MD  ANG Bangor Bangor ME  ANG Barnes Westfield MA  ANG Birmingham Birmingham AL  ANG Boise Boise ID  ANG Bradley East Granby CT  ANG Burlington Burlington VT  ANG Camp Murray Tacoma WA  ANG Camp Perry Port Clinton OH  ANG Capital Springfield IL  ANG Channel Channel Islands CA  ANG Charlotte Charlotte NC  ANG Cheyenne Cheyenne WY  ANG Des Moines Des Moines IA S  ANG Des Moines Des Moines IA S  ANG Dellington Houston TX  ANG Dellington CHARLOR S  ANG Charlotte Des Moines IA S  ANG Dellington CHARLOR S  ANG Des Moines Des Moines TX  ANG Ellington TX  ANG Ellington TX  ANG Eargo Fargo ND  ANG Fargo Fargo ND  ANG Forbes	AMC	McGuire	Trenton		
AMC Travis Fairfield CA ANG Atlantic City Atlantic City NJ ANG Baltimore Baltimore MD ANG Bangor Bangor ME ANG Barnes Westfield MA ANG Birmingham Birmingham AL ANG Boise Boise ID ANG Bradley East Granby CT ANG Burlington Burlington VT ANG Camp Murray Tacoma WA ANG Camp Perry Port Clinton OH ANG Capital Springfield IL ANG Channel Channel Islands CA ANG Charlotte Channel WY ANG Charlotte Channel WY ANG Charlotte Channel WY ANG Charlotte Channel WY ANG Channel Channel Short Channel WY ANG Charlotte Channel WY ANG Channel Channel Short Channel Short Channel Short Channel WY ANG Charlotte Channel WY ANG Charlotte Channel Channel Short Channel WY ANG Charlotte Channel Short Channel WY ANG Charlotte Channel Short Channel WY ANG Charlotte Channel WY ANG Cheyenne Cheyenne WY ANG Cheyenne Cheyenne WY ANG Dannelly Montgomery AL ANG Des Moines Des Moines IA S ANG Duluth Duluth MN ANG Ellington Houston TX ANG Fargo Fargo ND ANG Forbes	AMC	Pope	Fayetteville	NC	
Atlantic City Atlantic City ANG ANG Baltimore Baltimore Baltimore MD ANG Bangor Bangor Bangor ME ANG ANG Barnes Westfield MA ANG Birmingham Birmingham AL ANG Boise Boise Boise Boise Boise Boise Burlington Burlington Burlington VT ANG Camp Murray Tacoma ANG Camp Perry Port Clinton OH ANG Capital Springfield IL ANG Channel Channel Channel Islands CA ANG Charlotte Charlotte NC ANG Cheyenne Cheyenne WY ANG Does Moines Does Moines IA S ANG Duluth MN ANG Ellington ANG Forbes Topeka KS	AMC	Scott	Belleville	IL	
ANG Baltimore Baltimore MD ANG Bangor Bangor ME ANG Barnes Westfield MA ANG Birmingham Birmingham AL ANG Boise Boise ID ANG Bradley East Granby CT ANG Burlington Burlington VT ANG Camp Murray Tacoma WA ANG Camp Perry Port Clinton OH ANG Capital Springfield IL ANG Channel Channel Islands CA ANG Channel Charlotte NC ANG Charlotte Charlotte NC ANG Cheyenne Cheyenne WY ANG Cheyenne Cheyenne WY ANG Dannelly Montgomery AL ANG Des Moines De Moines IA S ANG Duluth MN ANG Ellington TX ANG Fargo Fargo ND ANG Fargo ND ANG Fargo Topeka KS	AMC	Travis	Fairfield	CA	
ANG Bangor Bangor ME ANG Barnes Westfield MA ANG Birmingham Birmingham AL ANG Boise Boise ID ANG Bradley East Granby CT ANG Burlington Burlington VT ANG Camp Murray Tacoma WA ANG Camp Perry Port Clinton OH ANG Capital Springfield IL ANG Channel Channel Islands CA ANG Charlotte Charlotte NC ANG Charlotte Charlotte NC ANG Cheyenne Cheyenne WY ANG Cheyenne Cheyenne WY ANG Dannelly Montgomery AL ANG Des Moines IA S ANG Duluth MN ANG Ellington Houston TX ANG Fargo Fargo ND ANG Fargo ND ANG Fargo ND ANG Fargo ND ANG Forbes	ANG	Atlantic City	Atlantic City	NJ	
ANG Barnes Westfield MA ANG Birmingham Birmingham AL ANG Boise Boise ID ANG Bradley East Granby CT ANG Burlington Burlington VT ANG Camp Murray Tacoma WA ANG Camp Perry Port Clinton OH ANG Capital Springfield IL ANG Channel Channel Islands CA ANG Charles LA ANG Charles LA ANG Charlotte Charlotte NC ANG Cheyenne Cheyenne WY ANG Cheyenne Donnelly Montgomery AL ANG Des Moines Des Moines IA S ANG Duluth MN ANG Ellington Fargo Fargo ND ANG Fargo Forbes	ANG	Baltimore	Baltimore	MD	
ANG Birmingham Birmingham AL ANG Boise Boise ID ANG Bradley East Granby CT ANG Burlington Burlington VT ANG Camp Murray Tacoma WA ANG Camp Perry Port Clinton OH ANG Capital Springfield IL ANG Channel Channel Islands CA ANG Charlost Lake Charles LA ANG Charlotte Charlotte NC ANG Cheyenne Cheyenne WY ANG Cheyenne Des Moines IA ANG Des Moines Des Moines IA ANG Duluth MN ANG Ellington Fargo ND ANG Fargo Forbes ANG Fargo Forbes	ANG	Bangor	Bangor	ME	
ANG Boise Boise Boise ID  ANG Bradley East Granby CT  ANG Burlington Burlington VT  ANG Camp Murray Tacoma WA  ANG Camp Perry Port Clinton OH  ANG Capital Springfield IL  ANG Channel Channel Islands CA  ANG Lake Charles Lake Charles LA  ANG Charlotte Charlotte NC  ANG Cheyenne Cheyenne WY  ANG Dannelly Montgomery AL  ANG Des Moines Des Moines IA  ANG Duluth MN  ANG Ellington Houston TX  ANG Fargo Forbes  Topeka KS	ANG	Barnes	Westfield	MA	
ANG Bradley East Granby CT ANG Burlington Burlington VT ANG Camp Murray Tacoma WA ANG Camp Perry Port Clinton OH ANG Capital Springfield IL ANG Channel Channel Islands CA ANG Lake Charles LA ANG Charlotte Charlotte NC ANG Cheyenne Cheyenne WY ANG Dannelly Montgomery AL ANG Des Moines Des Moines IA ANG Duluth MN ANG Ellington Houston TX ANG Fargo Forbes ANG Forbes	ANG	Birmingham	Birmingham	AL	
ANG Burlington Burlington VT  ANG Camp Murray Tacoma WA  ANG Camp Perry Port Clinton OH  ANG Capital Springfield IL  ANG Channel Channel Islands CA  ANG Lake Charles LA  ANG Charlotte Charlotte NC  ANG Cheyenne Cheyenne WY  ANG Dannelly Montgomery AL  ANG Des Moines Des Moines IA S  ANG Duluth MN  ANG Ellington Houston TX  ANG Fargo Fargo ND  ANG Forbes Topeka KS	ANG	Boise	Boise	ID	
ANG Camp Murray Tacoma WA ANG Camp Perry Port Clinton OH ANG Capital Springfield IL ANG Channel Channel Islands CA ANG Lake Charles LA ANG Charlotte Charlotte NC ANG Cheyenne Cheyenne WY ANG Dannelly Montgomery AL ANG Des Moines Des Moines IA S ANG Duluth MN ANG Ellington Houston TX ANG Fargo Forbes Topeka KS	ANG	Bradley	East Granby	CT	
ANG Camp Perry Port Clinton OH ANG Capital Springfield IL ANG Channel Channel Islands CA ANG Lake Charles LA ANG Charlotte Charlotte NC ANG Cheyenne Cheyenne WY ANG Dannelly Montgomery AL ANG Des Moines Des Moines IA ANG Duluth MN ANG Ellington Houston TX ANG Fargo Forbes Topeka KS	ANG	Burlington	Burlington	VT	
ANG Capital Springfield IL  ANG Channel Channel Islands CA  ANG Lake Charles LA  ANG Charlotte Charlotte NC  ANG Cheyenne Cheyenne WY  ANG Dannelly Montgomery AL  ANG Des Moines Des Moines IA  ANG Duluth MN  ANG Ellington Houston TX  ANG Fargo Forbes Topeka KS	ANG	Camp Murray	Tacoma	WA	
ANG Channel Channel Islands CA ANG Lake Charles LA ANG Charlotte Charlotte NC ANG Cheyenne Cheyenne WY ANG Dannelly Montgomery AL ANG Des Moines Des Moines IA S ANG Duluth Duluth MN ANG Ellington Houston TX ANG Fargo Forbes Topeka KS	ANG	Camp Perry	Port Clinton	OH	
ANG Channel Channel Islands CA ANG Lake Charles LA ANG Charlotte Charlotte NC ANG Cheyenne Cheyenne WY ANG Dannelly Montgomery AL ANG Des Moines Des Moines IA S ANG Duluth Duluth MN ANG Ellington Houston TX ANG Fargo Forbes Topeka KS	ANG	Capital	Springfield	IL	
ANG Charlotte Charlotte NC ANG Cheyenne Cheyenne WY ANG Dannelly Montgomery AL ANG Des Moines Des Moines IA S ANG Duluth Duluth MN ANG Ellington Houston TX ANG Fargo Fargo ND ANG Forbes Topeka KS	ANG	Channel	Channel Islands	CA	
ANG Cheyenne Cheyenne WY  ANG Dannelly Montgomery AL  ANG Des Moines Des Moines IA S  ANG Duluth Duluth MN  ANG Ellington Houston TX  ANG Fargo Fargo ND  ANG Forbes Topeka KS	ANG	Lake Charles	Lake Charles	LA	
ANG Dannelly Montgomery AL ANG Des Moines Des Moines IA S ANG Duluth Duluth MN ANG Ellington Houston TX ANG Fargo Fargo ND ANG Forbes Topeka KS	ANG	Charlotte	Charlotte	NC	
ANG Des Moines Des Moines IA S ANG Duluth Duluth MN ANG Ellington Houston TX ANG Fargo Fargo ND ANG Forbes Topeka KS	ANG	Cheyenne	Cheyenne	WY	
ANG Des Moines Des Moines IA S ANG Duluth Duluth MN ANG Ellington Houston TX ANG Fargo Fargo ND ANG Forbes Topeka KS	ANG	Dannelly	Montgomery	AL	
ANG Ellington Houston TX ANG Fargo Fargo ND ANG Forbes Topeka KS	ANG	Des Moines		IA	S
ANG Fargo Fargo ND ANG Forbes Topeka KS	ANG	Duluth	Duluth	MN	
ANG Forbes Topeka KS	ANG	Ellington	Houston	TX	
ANG Forbes Topeka KS	ANG	Fargo	Fargo	ND	
	ANG		· ·	KS	
<u> </u>	ANG	Fresno	Fresno	CA	S

ANG         Gulfport         MS           ANG         Harrisburg         PA           ANG         Jackson         MS           ANG         Jacksonville         Jacksonville           ANG         Jacksonville         FL           ANG         Klamath         SD           ANG         Klamath         SD           ANG         Klamath         Falls           ANG         Klamath         Falls           ANG         Lambert         Bridgeton         MO           ANG         Lambert         Bridgeton         MO           ANG         Lambert         Bridgeton         MO           ANG         Lambert         Bridgeton         MO           ANG         Mansfield         Mansfield         OH           ANG         Marsiield					EMS In-Place
ANG         Fort Indiantown Gap         Annville         PA           ANG         Ft Wayne         Fort Wayne         IN         S           ANG         Gabreski         Westhampton Beach         NY           ANG         Gen Mitchell Field         Milwaukee         WI           ANG         Gent Falls         MT         MT           ANG         Gulfport         MS         MS           ANG         Gulfport         MS         MS           ANG         Gulfport         MS         MS           ANG         Jackson         Gulfport         MS           ANG         Jackson         Gulfport         MS           ANG         Jackson         Gulfport         MS           ANG         Jackson         Jackson         MS           ANG         Jacksonville         FL         L           ANG         Klamath Falls         North Kingston         RI <tr< th=""><th>Command/ Region</th><th>Activity</th><th>City/County</th><th>State/Country</th><th>Indicator</th></tr<>	Command/ Region	Activity	City/County	State/Country	Indicator
ANG         Ft Wayne         Fort Wayne         IN         S           ANG         Gabreski         Westhampton Beach         NY           ANG         Gen Mitchell Field         Milwaukee         WI           ANG         Great Falls         MT           ANG         Gulfport         MS           ANG         Gulfport         MS           ANG         Gulfport         MS           ANG         Jackson         MS           ANG         Harrisburg         PA           ANG         Jackson MS         Jackson MS           ANG         Jacksonville         FL           ANG         Jacksonville         SD           ANG         Klamath Falls         SD           ANG         Klamath Falls         OR         PT, ST           ANG         Lambert         Bridgeton         MO         NE		ors: S = Self Declaration; 3rd = Third party registr			ncentive program
ANG         Gabreski         Westhampton Beach         NY           ANG         Gen Mitchell Field         Milwaukee         WI           ANG         Great Falls         MT           ANG         Great Falls         MT           ANG         Gulfport         MS           ANG         Harrisburg         PA           ANG         Harrisburg         PA           ANG         Harrisburg         PA           ANG         Jackson         MS           ANG         Jacksonville         FL           ANG         Jacksonville         North Kingston           ANG         Klamath Falls         NoR           ANG         Lambert         Bridgeton           ANG         McBull         North Kingston     <		Fort Indiantown Gap	Annville		
ANG         Gen Mitchell Field         Milwaukee         WI           ANG         Great Falls         MT           ANG         Gulfport         MS           ANG         Harrisburg         PA           ANG         Harrisburg         PA           ANG         Jackson         MS           ANG         Jacksonville         Jacksonville           ANG         Jacksonville         FL           ANG         Kingston         North Kingston         RI           ANG         Lambert         Bridgeton         MO           ANG         Mansfield         Mansfield <td></td> <td></td> <td>Fort Wayne</td> <td></td> <td>S</td>			Fort Wayne		S
ANG         Great Falls         Great Falls         MT           ANG         Gulfport         Gulfport         MS           ANG         Harrisburg         PA           ANG         Harrisburg         PA           ANG         Jackson         MS           ANG         Jackson MS         MS           ANG         Jacksonville         FL           ANG         Klamath Falls         SD           ANG         Klamath Falls         North Kingston           ANG         Klamath Falls         OR         PT, ST           ANG         Lambert         Bridgeton         MO         AR           ANG         Lambert         Bridgeton         MO         AR         PT, ST           ANG         Lincoln         Lincoln         NE         LN         ANG         PT, ST           ANG         Mansfield         Mansfield         OH         ANG         ANG					
ANG         Gulfport         MS           ANG         Harrisburg         PA           ANG         Jackson         MS           ANG         Jacksonville         Jacksonville           ANG         Jacksonville         FL           ANG         Klamath         SD           ANG         Klamath         SD           ANG         Klamath         Falls           ANG         Klamath         Falls           ANG         Lambert         Bridgeton         MO           ANG         Lambert         Bridgeton         MO           ANG         Lambert         Bridgeton         MO           ANG         Lambert         Bridgeton         MO           ANG         Mansfield         Mansfield         OH           ANG         Marsiield		Gen Mitchell Field	Milwaukee		
ANG         Harrisburg         PA           ANG         Jackson         MS           ANG         Jacksonville         FL           ANG         Jacksonville         FL           ANG         Joe Foss Airfield         Sloux Falls           ANG         Kingston         North Kingston         RI           ANG         Klamath Falls         OR         PT, ST           ANG         Lambert         Bridgeton         MO           ANG         Laicon         NE         ANG           ANG         Laicon         NE         ANG           ANG         Mansfield         Mansfield         OH         ANG           ANG         McEntire         Eastover         SC         AC           ANG         McGhee         Alcoa         TN </td <td>ANG</td> <td>Great Falls</td> <td>Great Falls</td> <td></td> <td></td>	ANG	Great Falls	Great Falls		
ANG         Jackson         Jackson will         MS           ANG         Jacksonville         FL         ANG           ANG         Joe Foss Airfield         Sioux Falls         SD           ANG         Kingston         North Kingston         RI           ANG         Klamath Falls         OR         PT, ST           ANG         Lambert         Bridgeton         MO           ANG         Lambert         Bridgeton         MO         NE           ANG         Lambert         Bridgeton         MO         NE           ANG         Mansfield         MEntrice         Bridgeton         NO         ANG         NA           ANG         McEntire         Eastover         SC         ANG         ANG         NA         ANG         ANG         NA	ANG	Gulfport	Gulfport		
ANG         Jacksonville         Jacksonville         FL           ANG         Joe Foss Airfield         Sioux Falls         SD           ANG         Kingston         North Kingston         RI           ANG         Klamath Falls         North Kingston         RI           ANG         Klamath Falls         OR         PT, ST           ANG         Lambert         Bridgeton         MO           ANG         Lincoln         Lincoln         NE           ANG         Louisville         KY           ANG         Mansfield         OH         ANG           ANG         Martinsburg         MV         ANG           ANG         Martinsburg         MV         ANG           ANG         McEntire         Eastover         SC           ANG         McGhee         Alcoa         TN           ANG         McMemphis         TN           ANG         Memphis         Memphis         TN           ANG         Meridian         Ms         ANG           ANG         Meridian         Ms         ANG           ANG         Moffett Field         Moffett Field         CA           ANG         Nashville <td>ANG</td> <td>Harrisburg</td> <td>Harrisburg</td> <td></td> <td></td>	ANG	Harrisburg	Harrisburg		
ANG         Joe Foss Airfield         Sioux Falls         SD           ANG         Kingston         North Kingston         RI           ANG         Klamath Falls         OR         PT, ST           ANG         Lambert         Bridgeton         MO           ANG         Lincoln         NE           ANG         Louisville         KY           ANG         Louisville         KY           ANG         Mansfield         OH           ANG         Mansfield         OH           ANG         Martinsburg         WV           ANG         Martinsburg         WV           ANG         McEntire         Eastover         SC           ANG         McGhee         Alcoa         TN           ANG         Memphis         TN         NA           ANG         Meridian         MS         ANG           ANG         Nashville         Nashville         TN	ANG	Jackson	Jackson		
ANG Kingston North Kingston RI ANG Klamath Falls Klamath Falls OR PT, ST ANG Lambert Bridgeton MO ANG Lincoln Lincoln NE ANG Louisville Louisville KY ANG Mansfield Mansfield OH ANG Martinsburg Martinsburg WV ANG McEntire Eastover SC ANG McChee Alcoa TN ANG Memphis Memphis TN ANG Meridian Meridian MS ANG Moffett Field Moffett Field CA ANG Moffett Field Moffett Field CA ANG Nashville Nashville TN ANG N Highlands North Highlands CA ANG Otis Falmouth MA ANG Pease Pease AFB NH ANG Peoria Peoria IL ANG Phelps Alpena MI ANG Phoenix AZ ANG Pittsburgh PA ANG Portland Portland ANG Portland Portland ANG Portland PR ANG Portland Portland ANG Portland Portland ANG Pease ANG Portland Portland ANG Pers Reno NV	ANG	Jacksonville	Jacksonville	FL	
ANG Klamath Falls Klamath Falls OR PT, ST  ANG Lambert Bridgeton MO  ANG Lincoln Lincoln NE  ANG Louisville Louisville KY  ANG Mansfield Mansfield OH  ANG Martinsburg Martinsburg WV  ANG McEntire Eastover SC  ANG McShee Alcoa TN  ANG Memphis Memphis TN  ANG Meridian Meridian MS  ANG Moffett Field Moffett Field CA  ANG Nashville Nashville TN  ANG N Highlands North Highlands CA  ANG Otis Falmouth MA  ANG Pease Pease AFB NH  ANG Phoenix Phoenix AZ  ANG Phoenix Protland Portland  ANG Portland Portland OR  ANG Pease Pease AFB PR  ANG Portland Portland OR  ANG Portland Portland OR  ANG Pease Pease AFB PR  ANG Portland Portland OR  ANG Portland Portland OR  ANG Pease Pease AFB PR  ANG Potero Rico Levittown PR  ANG Reno Reno NV	ANG	Joe Foss Airfield	Sioux Falls	SD	
ANG Lambert Bridgeton MO ANG Lincoln Lincoln NE ANG Louisville Louisville KY ANG Mansfield Mansfield OH ANG Martinsburg Martinsburg WV ANG McEntire Eastover SC ANG McGhee Alcoa TN ANG Memphis Memphis TN ANG Meridian Meridian MS ANG Moffett Field Moffett Field CA ANG Moshville Nashville TN ANG N Highlands North Highlands CA ANG Otis Falmouth MA ANG Pease Pease AFB NH ANG Peoria Peoria IL ANG Phoenix Phoenix AZ ANG Pittsburgh PA ANG Portland Portland OR ANG Pease Pease Ne Pease PA ANG Portland Portland OR ANG Portland Portland OR ANG Portland Portland OR ANG Puerto Rico Levittown PR ANG Penero NV	ANG	Kingston	North Kingston		
ANG Lincoln Lincoln NE ANG Louisville Louisville KY ANG Mansfield Mansfield OH ANG Martinsburg Martinsburg WV ANG McEntire Eastover SC ANG McGhee Alcoa TN ANG Memphis TN ANG Memphis Memphis TN ANG Mefidian MS ANG Moffett Field Moffett Field CA ANG Nashville Nashville TN ANG Nashville North Highlands CA ANG N Highlands North Highlands CA ANG Otis Falmouth MA ANG Pease Peoria IL ANG Phoenix Phoenix AZ ANG Phothand Pittsburgh PA ANG Portland Portland OR ANG Portland PReno NV	ANG	Klamath Falls	Klamath Falls	OR	PT, ST
ANG Louisville Louisville KY ANG Mansfield Mansfield OH ANG Martinsburg Martinsburg WV ANG McEntire Eastover SC ANG McGhee Alcoa TN ANG Memphis TN ANG Meridian Meridian MS ANG Moffett Field CA ANG Nashville Nashville TN ANG Nashville North Highlands CA ANG Nighlands North Highlands CA ANG Otis Falmouth MA ANG Pease Pease AFB NH ANG Peoria IL ANG Phelps Alpena MI ANG Phoenix AZ ANG Phoenix Phoenix AZ ANG Portland Portland OR ANG Portland Portland OR ANG Portland Properson PR ANG Portland Properson PR ANG Portland Properson PR ANG Peerson PR ANG Peerson PR ANG Portland Properson PR ANG Portland PR ANG Peerson PR ANG Peerson PR ANG Portland PR ANG Peerson PR ANG PR ANG Peerson PR ANG Peerson NV	ANG	Lambert	Bridgeton	MO	
ANG Mansfield Mansfield OH ANG Martinsburg Martinsburg WV ANG McEntire Eastover SC ANG McGhee Alcoa TN ANG Memphis TN ANG Meridian Meridian MS ANG Moffett Field Moffett Field CA ANG Nashville Nashville TN ANG N Highlands North Highlands CA ANG Otis Falmouth MA ANG Pease Pease AFB NH ANG Peoria Peoria IL ANG Phoenix Phoenix AZ ANG Pittsburgh Pittsburgh PA ANG Portland Portland OR ANG Portland PR ANG Pers PR ANG Portland PR ANG Portland PR ANG Portland PR ANG Pers PR ANG Portland PR ANG Pers PR ANG Portland PR ANG Portland PR ANG Pers PR ANG Portland PR ANG Pers PR ANG Portland PR ANG Puerto Rico Levittown PR ANG PORTLANCE ANG PR ANG PORTLANCE ANG PR ANG	ANG	Lincoln	Lincoln	NE	
ANG Martinsburg Martinsburg WV ANG McEntire Eastover SC ANG McGhee Alcoa TN ANG Memphis Memphis TN ANG Meridian MS ANG Moffett Field Moffett Field CA ANG Nashville Nashville TN ANG N Highlands North Highlands CA ANG Otis Falmouth MA ANG Pease Pease AFB NH ANG Peoria IL ANG Phelps Alpena MI ANG Phoenix AZ ANG Pittsburgh PA ANG Portland Portland OR ANG Portland PR ANG Portland PR ANG Portland PR ANG Pers PR ANG Portland PR ANG Portland PR ANG Portland PR ANG Pers PR ANG Portland PR ANG Portland PR ANG PR ANG Puerto Rico Levittown PR ANG Reno Reno NV	ANG	Louisville	Louisville	KY	
ANG Martinsburg Martinsburg WV ANG McEntire Eastover SC ANG McGhee Alcoa TN ANG Memphis Memphis TN ANG Meridian MS ANG Moffett Field Moffett Field CA ANG Nashville Nashville TN ANG N Highlands North Highlands CA ANG Otis Falmouth MA ANG Pease Pease AFB NH ANG Peoria IL ANG Phelps Alpena MI ANG Phoenix AZ ANG Pittsburgh PA ANG Portland Portland OR ANG Portland PR ANG Portland PR ANG Portland PR ANG Pers PR ANG Portland PR ANG Portland PR ANG Portland PR ANG Pers PR ANG Portland PR ANG Portland PR ANG PR ANG Puerto Rico Levittown PR ANG Reno Reno NV	ANG	Mansfield	Mansfield	OH	
ANG McEntire Eastover SC ANG McGhee Alcoa TN ANG Memphis Memphis TN ANG Meridian Meridian MS ANG Moffett Field Moffett Field CA ANG Nashville Nashville TN ANG Nighlands North Highlands CA ANG Otis Falmouth MA ANG Pease Pease AFB NH ANG Peoria Peoria IL ANG Phelps Alpena MI ANG Phoenix Phoenix AZ ANG Pittsburgh PA ANG Portland POrtland OR ANG Puerto Rico Reno NV					
ANG McGhee Alcoa TN ANG Memphis Memphis TN ANG Meridian Meridian MS ANG Moffett Field Moffett Field CA ANG Nashville Nashville TN ANG N Highlands North Highlands CA ANG Otis Falmouth MA ANG Pease Pease AFB NH ANG Peoria IL ANG Phelps Alpena MI ANG Phoenix AZ ANG Pittsburgh Pittsburgh PA ANG Portland OR ANG Peurto Rico Levittown PR ANG Reno Reno NV	ANG		ŭ	SC	
ANG Memphis Memphis TN ANG Meridian MS ANG Moffett Field Moffett Field CA ANG Nashville Nashville TN ANG N Highlands North Highlands CA ANG Otis Falmouth MA ANG Pease Peoria IL ANG Phelps Alpena MI ANG Phoenix Phoenix AZ ANG Pittsburgh PA ANG Portland PORTland OR ANG Pourto Rico Reno NV	ANG	McGhee			
ANG Meridian MS ANG Moffett Field Moffett Field CA ANG Nashville Nashville TN ANG N Highlands North Highlands CA ANG Otis Falmouth MA ANG Pease Pease AFB NH ANG Peoria Peoria IL ANG Phelps Alpena MI ANG Phoenix AZ ANG Pittsburgh PA ANG Portland OR ANG Portland OR ANG Puerto Rico Reno NV	ANG				
ANG Moffett Field Moffett Field CA ANG Nashville Nashville TN ANG N Highlands North Highlands CA ANG Otis Falmouth MA ANG Pease Pease AFB NH ANG Peoria Peoria IL ANG Phelps Alpena MI ANG Phoenix AZ ANG Pittsburgh Pittsburgh PA ANG Portland OR ANG Puerto Rico Reno NV	ANG				
ANG N Highlands North Highlands CA ANG Otis Falmouth MA ANG Pease Pease AFB NH ANG Peoria IL ANG Phelps Alpena MI ANG Phoenix Phoenix AZ ANG Pittsburgh Pittsburgh PA ANG Portland OR ANG Puerto Rico Levittown PR ANG Reno Reno NV	ANG	Moffett Field	Moffett Field	CA	
ANG Otis Falmouth MA ANG Pease Pease AFB NH ANG Peoria Peoria IL ANG Phelps Alpena MI ANG Phoenix Phoenix AZ ANG Pittsburgh Pittsburgh PA ANG Portland OR ANG Puerto Rico Reno NV	ANG	Nashville	Nashville	TN	
ANG Otis Falmouth MA ANG Pease Pease AFB NH ANG Peoria Peoria IL ANG Phelps Alpena MI ANG Phoenix Phoenix AZ ANG Pittsburgh Pittsburgh PA ANG Portland OR ANG Puerto Rico Reno NV	ANG	N Highlands	North Highlands	CA	
ANG Peoria Peoria IL ANG Phelps Alpena MI ANG Phoenix Phoenix AZ ANG Pittsburgh Pittsburgh PA ANG Portland Portland OR ANG Puerto Rico Levittown PR ANG Reno NV	ANG		· · · · · · · · · · · · · · · · · · ·	MA	
ANG Peoria Peoria IL ANG Phelps Alpena MI ANG Phoenix Phoenix AZ ANG Pittsburgh Pittsburgh PA ANG Portland Portland OR ANG Puerto Rico Levittown PR ANG Reno NV	ANG	Pease	Pease AFB	NH	
ANG Phoenix Phoenix AZ ANG Pittsburgh Pittsburgh PA ANG Portland OR ANG Puerto Rico Levittown PR ANG Reno Reno NV	ANG		Peoria	IL	
ANG Phoenix Phoenix AZ ANG Pittsburgh Pittsburgh PA ANG Portland OR ANG Puerto Rico Levittown PR ANG Reno Reno NV	ANG	Phelps	Alpena	MI	
ANG Pittsburgh Pittsburgh PA ANG Portland Portland OR ANG Puerto Rico Levittown PR ANG Reno Reno NV	ANG	Phoenix	Phoenix	AZ	
ANG Portland Portland OR ANG Puerto Rico Levittown PR ANG Reno Reno NV	ANG	Pittsburgh		PA	
ANG         Puerto Rico         Levittown         PR           ANG         Reno         NV	ANG	<u> </u>	<u> </u>	OR	
	ANG	Puerto Rico			
	ANG			NV	
ANG   HICHMOND   HICHMOND   VA	ANG	Richmond	Richmond	VA	

Command/ Dogian	Activity	City/County	State/Country	EMS In-Place
Command/ Region  EMS In-Place Indicate	Activity  ors: S = Self Declaration; 3rd = Third party	registration: PT – EPA Performance Tra	State/Country	Indicator
ANG	Rickenbacker	Columbus	OH	noonavo program
ANG	Rosencrans	Rosecrans	MO	
ANG	Salt Lake	Salt Lake City	UT	
ANG	Savannah	Savannah	GA	
ANG	Schenectdy	Schenectady	NY	
ANG	Selfridge	Mt. Clemens	MI	
ANG	Sioux City	Sioux City	IA	
ANG	Smoky Hill	Salina	KS	
ANG	Springfield	Springfield	OH	
ANG	Stewart	Newburgh	NY	
ANG	St Paul	St. Paul	MN	
ANG	Syracuse	Syracuse	NY	
ANG	Terrehaute	Terre Haute	IN	
ANG	Toledo	Toledo	OH	
ANG	Truax Field	Madison	WI	
ANG	Tucson	Tucson	AZ	S
ANG	Tulsa	Tulsa	OK	
ANG	Volkfield	Camp Douglas	WI	
ANG	Will Rodgers	Oklahoma City	OK	
ANG	Wilmington	Wilmington	DE	
ANG	WK Kellogg	Battle Creek	MI	
ANG	Ft Smith	Fort Smith	AK	
ANG	Kulis	Anchorage	AK	
USAFA	USAF Academy	Colorado Springs	CO	

			US with EMS In-	
TOTAL	US Appropriate Facilities	159	Place	12

Command/ Region	Activity	City/County	State/Country	EMS In-Place Indicator
EMS In-Place Indicato	rs: S = Self Declaration; 3rd = Third party registra		ck; ST = Any state EMS in	ncentive program
		e - Overseas		
PACAF	COBs S Korea	Shreveport/Bossier City	South Korea	
PACAF	Kadena	Okinawa	Japan	
PACAF	Kunsan	Kunsan	South Korea	
PACAF	Longrange			
PACAF	Misawa	Tohuku	Japan	
PACAF	Osan	Osan	South Korea	
PACAF	Yokota	Tokyo	Japan	
USAFE	Aviano	Pordenone	Italy	
		Croughton		
USAFE	Croughton	(Northamptonshire)	UK	
USAFE	Fairford	Fairford (Gloucestershire)	UK	
USAFE	Incirlik	Adana	Turkey	
USAFE	Izmir	Izmir	Turkey	
USAFE	Lajes	Azores	Portugal	
USAFE	Lakenheath	Suffolk	England	
USAFE	Mildenhall	Mildenhall	England	
USAFE	Molesworth	Huntingdon Cambs	England	
USAFE	Moron	Moron	Spain	
USAFE	Ramstein	Ramstein	Germany	
USAFE	Spangdahlehm	Bitburg	Germany	
			Overseas with	
TOTAL	Overseas Appropriate Facilities	19	EMS In-Place	0
Total Air F	orce Appropriate Facilities	178	Total with EMS In- Place	12

				EMS In-Place
Command/Region	Activity	City/County	State/Country	Indicator
	cators: S = Self Declaration; 3rd = Third party registrat	ion; PT = EPA Performance Trac	ck; ST = Any state EMS ir	centive program
	Defense Logistics A	gency - United States		
N/A	McNamara Building (DLA HQ)	Ft. Belvoir	VA	
N/A	Defense Supply Center	Columbus	OH	
N/A	Defense Supply Center	Philadelphia	PA	
N/A	Defense Supply Center	Richmond	VA	3rd
N/A	Defense Distribution Center	New Cumberland	PA	
N/A	Defense Distribution Depot	Albany	GA	
N/A	Defense Distribution Depot	Anniston	AL	
N/A	Defense Distribution Depot	Barstow	CA	
N/A	Defense Distribution Depot	Cherry Point	NC	
N/A	Defense Distribution Depot	Corpus Christi	TX	
N/A	Defense Distribution Depot	Hill	UT	
N/A	Defense Distribution Depot	Jacksonville	FL	
N/A	Defense Distribution Depot	Pearl Harbor	HI	
N/A	Defense Distribution Depot	Norfolk	VA	
N/A	Defense Distribution Depot	Oklahoma City	OK	
N/A	Defense Distribution Depot	Puget Sound	WA	
N/A	Defense Distribution Depot	Red River	TX	
N/A	Defense Distribution Depot	San Diego	CA	
N/A	Defense Distribution Depot	San Joaquin	CA	
N/A	Defense Distribution Depot	Susquehanna	PA	
N/A	Defense Distribution Depot	Tobyhanna	PA	
N/A	Defense Distribution Depot	Warner Robbins	GA	
	Defense Energy Supply Center & Fuel			
N/A	Point	San Pedro	CA	
N/A	Defense Energy Supply Center, Pacific	Camp Smith	HI	
	Defense Energy Supply Center, Americas	•		
N/A	East	Houston	TX	
•	Defense Energy Support Center,			
N/A	Americas West	San Perdo	CA	
N/A	Defense Fuel Supply Point	Charleston	SC	
N/A	Defense Fuel Supply Point	Grand Forks	ND	
N/A	Defense Fuel Supply Point	Tampa	FL	
N/A	Defense Fuel Supply Point	Verona	NY	

				EMS In-Place
Command/Region	Activity	City/County	State/Country	Indicator
	ators: S = Self Declaration; 3rd = Third party registrat		· •	ncentive program
N/A	Defense Logistics Information Service	Battle Creek	MI	
N/A	Defense National Stockpile Depot	Binghamton	NY	3rd
N/A	Defense National Stockpile Depot	Hammond	IN	3rd
N/A	Defense National Stockpile Depot	New Haven	IN	3rd
N/A	Defense National Stockpile Depot	Point Pleasant	WV	3rd
N/A	Defense National Stockpile Depot	Scotia	NY	3rd
N/A	Defense National Stockpile Depot	Somerville	NJ	3rd
N/A	Defense National Stockpile Depot	Warren	OH	3rd
N/A	Defense Reutilization & Marketing Office	Anniston AD	AL	
N/A	Defense Reutilization & Marketing Office	Barksdale AFB	LA	
N/A	Defense Reutilization & Marketing Office	Camp Lejeune	NC	
N/A	Defense Reutilization & Marketing Office	Camp Pendleton	CA	
N/A	Defense Reutilization & Marketing Office	Camp Smith	HI	
N/A	Defense Reutilization & Marketing Office	Canaveral AFS	FL	
N/A	Defense Reutilization & Marketing Office	Cannon AFB	NM	
N/A	Defense Reutilization & Marketing Office	China Lake	CA	
N/A	Defense Reutilization & Marketing Office	Davis Monthan AFB	AZ	
N/A	Defense Reutilization & Marketing Office	Duluth	MN	
N/A	Defense Reutilization & Marketing Office	Dyess AFB	TX	
N/A	Defense Reutilization & Marketing Office	Edwards AFB	CA	
N/A	Defense Reutilization & Marketing Office	Elgin AFB	FL	
N/A	Defense Reutilization & Marketing Office	Ellsworth AFB	SD	
N/A	Defense Reutilization & Marketing Office	Elmendorf AFB	AK	
N/A	Defense Reutilization & Marketing Office	Fairchild AFB	WA	
N/A	Defense Reutilization & Marketing Office	Fort McCoy	WI	
N/A	Defense Reutilization & Marketing Office	Ft Benning	GA	
N/A	Defense Reutilization & Marketing Office	Ft Bragg	NC	
N/A	Defense Reutilization & Marketing Office	Ft Campbell	KY	
N/A	Defense Reutilization & Marketing Office	Ft Carson	CO	
N/A	Defense Reutilization & Marketing Office	Ft Drum	NY	
N/A	Defense Reutilization & Marketing Office	Ft Hood	TX	
N/A	Defense Reutilization & Marketing Office	Ft Jackson	SC	
N/A	Defense Reutilization & Marketing Office	Ft Knox	KY	

				EMS In-Place
Command/Region	Activity	City/County	State/Country	Indicator
EMS In-Place Indic	ators: S = Self Declaration; 3rd = Third party registrate	tion; PT = EPA Performance Trac	k; ST = Any state EMS in	centive program
N/A	Defense Reutilization & Marketing Office	Ft Lewis	WA	
N/A	Defense Reutilization & Marketing Office	Ft McAlester	OK	
N/A	Defense Reutilization & Marketing Office	Ft Meade	MD	
N/A	Defense Reutilization & Marketing Office	Ft Polk	LA	
N/A	Defense Reutilization & Marketing Office	Ft Riley	KS	
N/A	Defense Reutilization & Marketing Office	Ft Sam Houston	TX	
N/A	Defense Reutilization & Marketing Office	Ft Stewart	GA	
N/A	Defense Reutilization & Marketing Office	Ft Wainright	AK	
N/A	Defense Reutilization & Marketing Office	Ft Bliss	TX	
N/A	Defense Reutilization & Marketing Office	Granite City	IL	
N/A	Defense Reutilization & Marketing Office	Hill AFB	UT	
N/A	Defense Reutilization & Marketing Office	Holloman AFB	NM	
N/A	Defense Reutilization & Marketing Office	Homestead AFS	FL	
N/A	Defense Reutilization & Marketing Office	Imperial Beach	CA	
N/A	Defense Reutilization & Marketing Office	Keesler AFB	MS	
N/A	Defense Reutilization & Marketing Office	Kirtland AFB	NM	
N/A	Defense Reutilization & Marketing Office	Lakehurst NAEC	NJ	
N/A	Defense Reutilization & Marketing Office	Letterkenny AD	PA	
N/A	Defense Reutilization & Marketing Office	Little Rock AFB	AR	
N/A	Defense Reutilization & Marketing Office	Luke AFB	AZ	
N/A	Defense Reutilization & Marketing Office	Malmstrom AFB	MT	
N/A	Defense Reutilization & Marketing Office	March ARB	CA	
N/A	Defense Reutilization & Marketing Office	MCAS Yuma	AZ	
N/A	Defense Reutilization & Marketing Office	McConnell AFB	KS	
N/A	Defense Reutilization & Marketing Office	MCLB 29 Palms	CA	
N/A	Defense Reutilization & Marketing Office	MCLB Barstow	CA	
N/A	Defense Reutilization & Marketing Office	Minot AFB	ND	
N/A	Defense Reutilization & Marketing Office	Mountain Home AFB	UT	
N/A	Defense Reutilization & Marketing Office	NAS Corpus Christi	TX	
N/A	Defense Reutilization & Marketing Office	NAS Jacksonville	FL	
N/A	Defense Reutilization & Marketing Office	Naval Subbase Groton	CT	
N/A	Defense Reutilization & Marketing Office	Nellis AFB	NV	
N/A	Defense Reutilization & Marketing Office	Norfolk	VA	

				EMS In-Place	
Command/Region	Activity	City/County	State/Country	Indicator	
EMS In-Place Indicators: S = Self Declaration; 3rd = Third party registration; PT = EPA Performance Track; ST = Any state EMS incentive program					
N/A	Defense Reutilization & Marketing Office	NS Roosevelt Roads	PR		
N/A	Defense Reutilization & Marketing Office	NSA Mechanicsburg	PA		
N/A	Defense Reutilization & Marketing Office	NSWC Crane	IN		
N/A	Defense Reutilization & Marketing Office	NTC Great Lakes	IL		
N/A	Defense Reutilization & Marketing Office	Offutt AFB	NE		
N/A	Defense Reutilization & Marketing Office	Oklahoma City	OK		
N/A	Defense Reutilization & Marketing Office	Port Hueneme	CA		
N/A	Defense Reutilization & Marketing Office	Portsmouth NS	ME		
N/A	Defense Reutilization & Marketing Office	Red River AD	TX		
N/A	Defense Reutilization & Marketing Office	Redstone Arsenal	AL		
N/A	Defense Reutilization & Marketing Office	Robbins AFB	GA		
N/A	Defense Reutilization & Marketing Office	Rock Island Arsenal	IL		
N/A	Defense Reutilization & Marketing Office	Santa Rita	Guam		
N/A	Defense Reutilization & Marketing Office	Selfridge ANGB	MI		
N/A	Defense Reutilization & Marketing Office	Sharpe/Stockton	CA		
N/A	Defense Reutilization & Marketing Office	Sierra Army Depot	CA		
N/A	Defense Reutilization & Marketing Office	St Juliens Creek	VA		
N/A	Defense Reutilization & Marketing Office	Tobyhanna AD	PA		
N/A	Defense Reutilization & Marketing Office	Travis AFB	CA		
N/A	Defense Reutilization & Marketing Office	Vandenberg AFB	CA		
N/A	Defense Reutilization & Marketing Office	Whiteman AFB	MO		
N/A	Defense Reutilization & Marketing Office	Wright-Patterson AFB	OH		
	Document Automation & Production				
N/A	Service	Pearl Harbor	HI		

			US with EMS In-	
TOTAL	US Appropriate Facilities	119	Place	8

				EMS In-Place
Command/Region	Activity	City/County	State/Country	Indicator
EMS In-Place Indic	eators: $S = Self Declaration$ ; $3rd = Third party registrate$	•	k; ST = Any state EMS ir	ncentive program
Defense Logistics Agency - Overseas				
N/A	Service	Okinawa	Japan	
N/A	Service	Yokosuka	Japan	
N/A	Service	Guantanamo Bay	CU	
N/A	East	Adliya	Bahrain	
N/A	Defense Energy Supply Center, Europe	Wiesbaden	GDR	
N/A	Defense Reutilization & Marketing Office	Abu Dhabi	UAE	
N/A	Defense Reutilization & Marketing Office	Arifjan	Kuwait	
N/A	Defense Reutilization & Marketing Office	Aviano	Italy	
N/A	Defense Reutilization & Marketing Office	Bangkok	Thailand	
N/A	Defense Reutilization & Marketing Office	Bitburg	GDR	
N/A	Defense Reutilization & Marketing Office	Bupyong	S Korea	
N/A	Defense Reutilization & Marketing Office	Coleman	GDR	
N/A	Defense Reutilization & Marketing Office	Germersheim	GDR	
N/A	Defense Reutilization & Marketing Office	Grafenwoehr	GDR	
N/A	Defense Reutilization & Marketing Office	Guantanamo Bay	GDR	
N/A	Defense Reutilization & Marketing Office	Hanau	GDR	
N/A	Defense Reutilization & Marketing Office	Incirlik	Turkey	
N/A	Defense Reutilization & Marketing Office	lwakuni	Japan	
N/A	Defense Reutilization & Marketing Office	Kaiserslautern	GDR	
N/A	Defense Reutilization & Marketing Office	Kastel	GDR	
N/A	Defense Reutilization & Marketing Office	Keflavik	Iceland	
N/A	Defense Reutilization & Marketing Office	Lajes	Azores	
N/A	Defense Reutilization & Marketing Office	Livorno	Italy	
N/A	Defense Reutilization & Marketing Office	Makimanato	Okinawa	
N/A	Defense Reutilization & Marketing Office	Misawa	Japan	
N/A	Defense Reutilization & Marketing Office	Molesworth	UK	
N/A	Defense Reutilization & Marketing Office	Naples	Italy	
N/A	Defense Reutilization & Marketing Office	Pusan	Korea	
N/A	Defense Reutilization & Marketing Office	Rota	Spain	
N/A	Defense Reutilization & Marketing Office	Sagami	Japan	
N/A	Defense Reutilization & Marketing Office	Schweinfurt	GDR	
N/A	Defense Reutilization & Marketing Office	Sigonella	Italy	,

				EMS In-Place		
Command/Region	Activity	City/County	State/Country	Indicator		
EMS In-Place Indic	EMS In-Place Indicators: S = Self Declaration; 3rd = Third party registration; PT = EPA Performance Track; ST = Any state EMS incentive program					
N/A	Defense Reutilization & Marketing Office	Southwest Asia	Contingency			
N/A	Defense Reutilization & Marketing Office	Vicenza	Italy			
N/A	Defense Reutilization & Marketing Office	Wiesbaden	GDR			
			Overseas with			
TOTAL	Overseas Appropriate Facilities	35	EMS In-Place	0		
			Total with EMS In-			
Total DLA appropriate facilities		154	Place	8		