John L. Nau, III Chairman

Bernadette Castro Vice Chairman

John M. Fowler
Executive Director

March 17, 2006



Phillip W. Grone Principal Assistant Deputy Under Secretary of Defense (Installations & Environment) 3400 Defense Pentagon, Room 3E787 Washington, DC 20301-3400

Dear Phil,

Thought you would be interested in seeing the remarks from the Alternative Procedures Ceremony held at Fort Sam Houston on March 17<sup>th</sup>. I have included mine, as well as the other speakers.

I have learned of some opportunities to enhance the use of the historic properties at Fort Sam Houston, about which I hope to speak with you in the near future.

Thank you for your ongoing support of "preservation with a purpose".

om L. Nau, III

Encl.

# John Nau Remarks Signing Ceremony – March 17, 2006 Fort Sam Houston -- San Antonio, TX

Good Morning, Colonel Martinson and distinguished guests -

I am very pleased to be here at Fort Sam Houston in the beautiful Stilwell House.

As you all know, Fort Sam Houston is the first installation in the Army's Alternate Procedure Pilot Program to have their Historic Properties Component certified by the Advisory Council on Historic Preservation.

Certification by the ACHP is the last step in the process as Fort Sam moves forward to implement its historic properties management plan.

Those of you intricately involved in the AAP process did an outstanding job of deciding what this management plan should look like and putting it down on paper in a way that reflects all of your interests and the best interests of the great historic assets here at Fort Sam Houston.

When we first met with the Army to talk about which installations would be pilots, we learned that Fort Sam Houston was to be one of the first, we knew it would be challenging.

And today, I think we will all agree that starting with Fort Sam Houston -the Department of Defense's largest National Historic Landmark of more
than 300 buildings, was the <u>right</u> place to start.

While it was challenging and at times difficult -- we can all be proud that after several years of hard but good consultation, we are ready to sign on to a plan that will change the way Fort Sam complies with Section 106 of the National Historic Preservation Act. The dedication and commitment to this process and the ability of many to work together for a positive end result is what we are celebrating today.

My thanks to Colonel Wendy Martinson, Garrison Commander, and her staff for understanding the needs and implementing the kinds of program management changes that made this effort possible. My thanks also to Ms. Jackie Schlatter, Natural and Cultural Resources Branch Chief, and her staff for their dedication and hard work. And to the partners in this effort – the Texas Historical Commission, the National Trust, the City of San Antonio, the San Antonio Conservation Society and the Society for the Preservation of Historic Fort Sam Houston – thank you.

Col. Martinson – I especially want to thank you for increasing the historic preservation specialists on Post. Through this action, you were able to ensure that historic preservation concerns were being address on a daily basis and thus the Historic Properties Component worked. The new staff contributed significantly to the excellent Maintenance and Repair Plan that has been completed for the Fort – a true added benefit that resulted from the consultation process that will serve as a guide in implementing the HPC.

The Department of Defense is to be commended for their commitment to historic preservation and their stewardship of historic assets. Just last week, the Readiness Subcommittee of the House Armed Services

Committee held a hearing on historic preservation within the Department of Defense. Phil Grone, the Deputy Under Secretary of Defense for Installations and Environment, addressed the change the Department is making in its business model for historic preservation. His testimony included the Department's vision for the future of its historic properties; this vision bears repeating today:

- DoD cultural resources are assets, representing the full scope of U.S.
   Military history, that connect military personnel and civilians with their proud history and traditions.
- The Department will continue to promote and interpret the resources under its care both to inspire personnel and to encourage and maintain the American public's support for the military.
- DoD's historic properties are mission supporting assets with potential for continued use and adaptive reuse.

This vision is important to me personally, because it embodies those policies set forth in the President's Preserve America Executive Order.

The Executive Order directs federal agencies to recognize and manage the historic properties in their ownership as assets that can support department and agency missions while contributing to the vitality and economic well-being of the Nation's communities. And with this signing ceremony -- DoD is once again a champion in preserving America's heritage by promoting the economic benefits that historic properties provide.

As you move forward in implementing your Historic Properties Component, please remember that we are stewards of ALL assets – modern, historic, temporary or permanent – these assets are entrusted to our care and we have a duty and responsibility to be good stewards.

# Also, remember:

- You contribute significantly to DoD's vision.
- You are in the forefront of DoD's efforts to capture efficiencies in the historic preservation process.
- You are a model to those installations that will follow your lead, and
- Lastly, we look forward to celebrating your many successes in the years to come.

Thank you.

Narration
AAP Signing Ceremony
March 17, 2006
Stilwell House

#### Narrator

Good morning, and welcome to an historic event in the continuing history of Fort Sam Houston - an Army post - that we as an Army community call "home".

We are indeed surrounded by history - today - as we support a growing number of military missions with a global reach.

As a national historic landmark the post has the largest collection of historic structures in the Department of Defense.

We walk the same streets, work in the same buildings and live in the same homes of our predecessors Eisenhower, Pershing, Foulois, Mitchell and, of course, Stilwell - to name a few.

We started as the "post at San Antonio" in 1845 working out of our first adaptive re-use and renovation project - the Alamo.

The Soldiers and their families who have served here since 1876 cast a long shadow over us - who deployed and returned to their families - and some who did not but are remembered.

The post museum is the archive for the history of the Philippine Scouts. We preserve the history of the Bataan Death March.

Post residents watched the first military flight and we played a role in the development of medical air evacuation and the airborne concept.

It is a pleasure to introduce Mr. John Nau appointed by the President to be the chairman of the National Advisory Council on Historic Preservation.

Mr. Nau was appointed to the Texas Historical Commission in 1993 and re-appointed by then Governor George W. Bush in 1999. Since 1995 he has served as chairman of the Texas commission.

Mr. Nau . . .

(remarks concluded)

### Narrator

Col Wendy Martinson is the current commander of the U.S. Army Garrison.

She is the current steward of the post's 3100 acres - challenged with the responsibility for managing what is now considered a "large" Army post.

We will soon be an "extra-large" Army post as a result of BRAC 2005 decisions she will be overseeing the transition of Fort Sam Houston as the command welcomes more than 14,000 new members and 5,000 family members to the post community assigned to 17 DOD activities of various sizes.

Col Martinson . . .

(remarks concluded)

## Narrator

Ladies and gentlemen, Col Martinson will join Mr. Nau to the document certifying Fort Sam Houston as the only Army Alternative Procedures Program in the Defense Department.

Col Martinson and Mr. Nau will now move to table to sign the certification document

Photo opportunity

Shake Hands

Narrator

Ladies and gentlemen, this concludes our ceremony. Your are welcome to enjoy refreshments inside.

Remarks
Prepared for
COL Martinson
AAP Signing Ceremony
Mar 17, 2006
Stilwell House

Thank you - Mr. Nau for joining us today.

Your visit to Fort Sam Houston and participation in this ceremony as the chairman of the National Advisory Council on Historic Preservation supports our continuing efforts to sustain the heritage that our historic buildings represent.

And congratulations to Jackie Schlatter, Mike Pumphrey, and David Brigham - our environmental staff officers - and Rod Hudson - our environmental attorney - for your commitment to the implementation of the AAP on Fort Sam Houston.

Heritage is important. The Army presence here in San Antonio encompasses almost three-fourths of our Army's history serving the Nation.

The history that is connected to the post's historic buildings is more telling when you begin to evaluate the value of sticks, mortar and brick.

To work in the same buildings, to walk the same streets, to actually visit where Dwight and Mamie Eisenhower met and lived for two tours of duty.

To visit the grave sight of the Army's last cavalry horse - Pat - who was cared for by General Maxwell Taylor when he was a major - recalls our past when horses and wagons were the common mode of transportation.

But, Fort Sam Houston is not a museum or a national park.

The post continues to grow - adding new buildings and more missions - with a tremendous sphere of influence in national defense.

Our historic buildings play an important role in our continue growth.

The key to our success is adaptive re-use and renovation of historic buildings.

Historic buildings are tough structures.

We have proven that they are incredibly adaptive.

All along Stanley Road we have administrative buildings which once served as barracks, dining facilities and even latrines.

We are the DOD example of the Enhanced Use Lease program - actually a sentinel for this program that we hope to expand for several more adaptive re-sue projects.

Using EUL, the former Brooke Army Medical Center is now what they call in the trade "Class A office space" serving 6<sup>th</sup> Army, the Southwest Region of the Installation Management Agency and the Defense Department Pharmaco-economic Center.

One of the buildings in the Beach Pavilion Complex serves as the Army Medical Command Information Technology Center "wired" for world-wide communications supporting medical operations.

And, Fifth U.S. Army executes its continental defense missions as the Army component for U.S. Northern Command in the Quadrangle - a building constructed in 1876.

Another example of our appreciation of historic buildings and the connection with heritage is down the street.

The Band Building - the only existing structure of its kind - it is still the home of an Army Band - the Army Medical Command Band.

Around the circle you will see homes built in the 1880s still serving as homes for Army families.

We chose the Stilwell House as the site for this ceremony because it is a symbol of our partnership with the Society for the Preservation of Historic Fort Sam Houston.

We intend to continue pursuing preservation initiatives with the support of our long standing affiliation with the San Antonio Historical Society, the Bexar County Historic Commission and the Texas State Historic Preservation Office.

Our ability to work together and our interest in adaptive re-use to preserve our buildings as meaningful assets to our missions is the cornerstone of our success.

Thank you.