

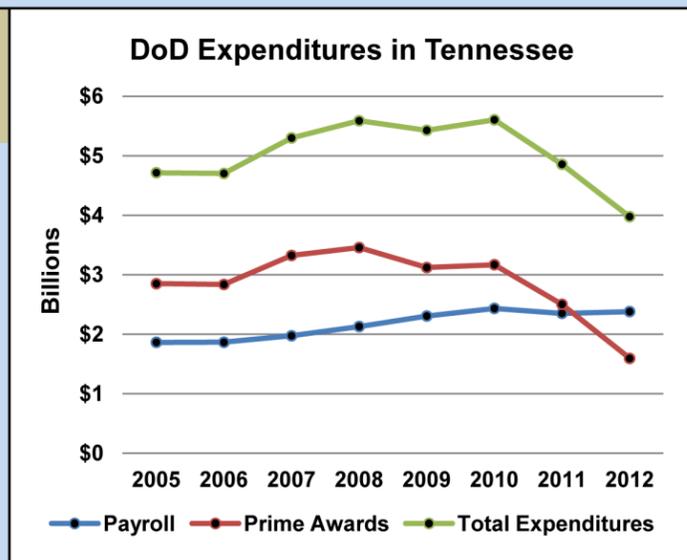
DoD's Economic Contribution to TENNESSEE

Personnel/Expenditures

Fiscal Year: 2012

Category	Total	Army	Navy & Marine Corps	Air Force	Other Defense Activities
I. Personnel - Total	40,196	23,512	9,965	5,390	1,329
Active Duty Military	2,768	428	2,123	217	0
Reserve and National Guard	27,184	16,890	6,454	3,840	0
Civilian	10,244	6,194	1,388	1,333	1,329
II. Expenditures - Total (\$000)	3,971,001	1,870,353	784,849	854,467	461,332
A. Payroll Outlays - Total	2,381,528	1,195,566	636,643	494,417	54,902
Active Duty Military	160,872	22,479	126,251	12,142	0
Civilian	557,537	348,440	80,556	73,639	54,902
Reserve and National Guard	440,147	286,098	76,312	77,737	0
Retired Military	1,222,972	538,549	353,524	330,899	0
B. Contracts - Total	1,533,467	634,582	139,983	359,233	399,669
Utilities and Construction	206,248	171,829	7,807	26,610	2
Supplies & Goods	547,445	176,780	36,180	42,548	291,937
Services	779,774	285,973	95,996	290,075	107,730
C. Grants	56,006	40,205	8,223	817	6,761

Number of Personnel by Location			
Location	Total	Active / Reserve Military	Civilian
Naval Support ACT MID-SOU	3,482	2,045	1,437
Memphis IAP AGS	2,210	1,379	831
Nashville Metro ARPT-AGS	1,917	999	918
Lovell Field	547	533	14
McGhee Tyson ARPT-AGS	401	0	401
Arnold AFB	333	62	271
Alcoa AGS	216	215	1
Milan AAP	83	61	22
Volunteer AAP	36	0	36
Holston AAP	33	0	33
Other Sites (Total)	18,412	16,862	1,550



Prime Award Contract Information			
Top 5 Contractors	Award (\$000)	Top 5 Contract Products / Services	Award (\$000)
Aerospace Testing Alliance	267,107	R&D Management/Support	267,107
BAE Systems PLC	255,287	Facilities Operations Support	211,536
Fedex Corp.	79,991	Air Freight	71,345
Chemring Group PLC	48,105	Special Purpose Clothing	61,185
TSM Corp.	44,475	Pyrotechnics	58,647

Sources: Defense Manpower Data Center, USASpending.gov, Base Structure CY 2012 Report

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DoD IN TENNESSEE



TENNESSEE'S Signature Industries

Information.....	\$8.1B
Management of Companies and Enterprises.....	\$4.5B
Department of Defense	\$4.0B
Educational Services.....	\$2.7B
Agriculture.....	\$1.6B

Based on 2012 Bureau of Economic Analysis Data

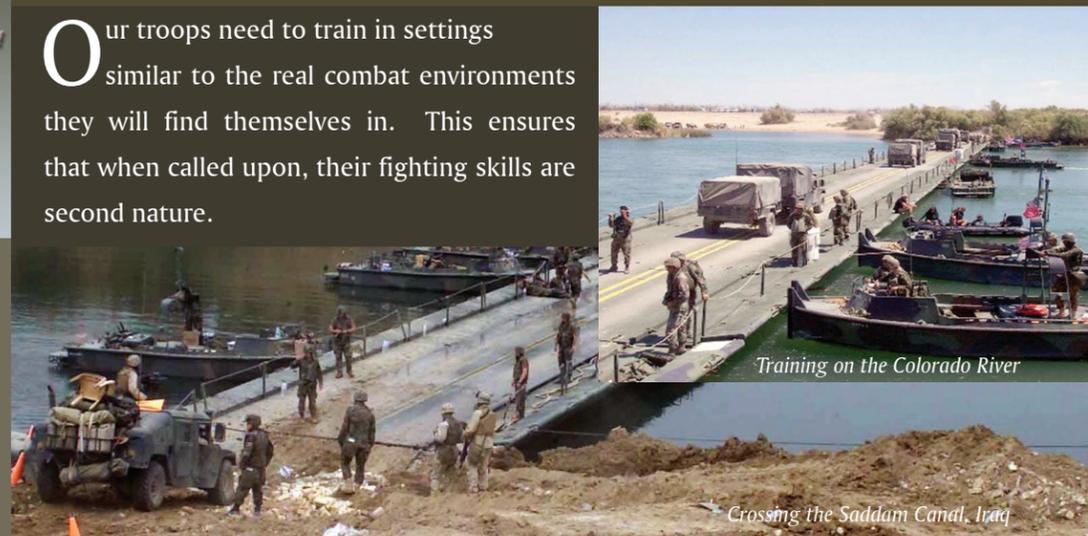


Did You Know In TENNESSEE

- There are four major installations and facilities.
- The DoD budget is greater than \$3.9 billion.
- DoD employs more than 40,000 uniformed and civilian personnel state-wide.

We Must Train As We Fight

Our troops need to train in settings similar to the real combat environments they will find themselves in. This ensures that when called upon, their fighting skills are second nature.



Training on the Colorado River

Crossing the Saddam Canal, Iraq

Maintaining A Natural Environment Is Critical

Our fighting men and women must train in realistic, natural environments. Our commitment to healthy, well-managed natural resources will provide realistic training today and into the future.



Linking DoD And The State

DoD's Regional Environmental Coordinators focus on working cooperatively with state rule-writers and legislators to help maintain realistic training environments. This proactive approach provides solutions that help ensure military readiness.



Sustaining Readiness In Partnership With States

DoD IN TENNESSEE



Naval Support Activity Mid-South

NSA Mid-South encompasses 1,600 acres and serves as the Navy's Human Resources Center for Excellence. The installation's largest commands are the Navy Personnel Command, Navy Recruiting Command, Navy Manpower Analysis Center, and the U.S. Army Corps of Engineers Finance Center. Mid-South houses the Navy's first solar-powered electric car charging station, which will enable the base to recharge its fleet of 17 electric vehicles with renewable electricity and reduce demand on the commercial power grid.



National Guard and other Reserve Components

The Guard and Reserve organize, train, and equip citizen soldiers/airmen to ensure their rapid mobilization for duties within the state, nation and around the world. While all Reserve Components have a federal mission to augment active duty forces in times of crises, the Guard has the additional, unique mission of serving the Governor during state emergencies. Guard and Reserve units are stationed throughout the state.



Milan Army Ammunition Plant

Milan's mission is to load, assemble, pack, store, ship and receive ammunition. It encompasses 22,357 acres and has a storage capacity of 2,270,000 square feet. The plant was redeveloped as the Milan Commercial Complex under the Armament Retooling and Manufacturing Support Program. Because leasehold improvements are available to tenants with little to no initial capital outlay, this redevelopment presents an unparalleled opportunity for growth in the industrial manufacturing arena.



Arnold Air Force Base

Arnold Engineering Development Complex is the world's largest, most advanced complex of flight simulation test facilities. The complex operates 43 aerodynamic and propulsion wind tunnels, rocket and turbine engine test cells, space environmental chambers, arc heaters, ballistic ranges and other specialized units. Many of these test units have capabilities unmatched elsewhere in the U.S. and some unique to the world.



Volunteer Army Ammunition Plant

Located on more than 7,400 acres in Chattanooga, the former ammunition plant was an important Army TNT manufacturing facility from World War II through the Vietnam War. In July 2008, Volkswagen announced it would build a state-of-the-art manufacturing facility on 1,300 acres of VOAAP, which became the keystone for the Enterprise Industrial Park. The park, co-located with VOAAP, features hiking, biking and walking trails, picnic areas, and overlooks.

Legend

- U.S. Army
- U.S. Navy
- U.S. Marine Corps
- U.S. Air Force
- Defense Logistics Area
- National Guard Sites
- Metro Areas